

LG Electronics India

Market leadership; Sound financials; Reasonable valuation

LG Electronics India, the Indian arm of South Korea's LG Electronics Inc, is launching an IPO of Rs116bn (at upper end of price band). The IPO is entirely an OFS by promoters towards 15% stake in the company. With over 28 years of operations in India, the company is market leader (since past 13 years) in home appliances across premium and mass categories. Strong parent backing (LG Electronics, a leading global appliances brand), largest distribution network, robust brand image, large manufacturing capabilities and healthy financial profile are some of its notable strength. At upper end of IPO price of Rs1,140, the company is reasonably valued at P/E of 35x FY25 EPS vs peers who trade at a much higher valuation (refer Exhibit 1). We assign SUBSCRIBE rating to the issue.

Home appliances market in India poised to grow at 14% CAGR over CY24-29P

The home appliances market (excluding mobile phones) grew at CAGR of 10% over CY19-24. Going forward, it is expected to grow at 14% CAGR over CY24-29P. This accelerated growth will be driven by rising disposable incomes, urbanization, increased appliance penetration, government support for local manufacturing, and a shift toward premium, energy-efficient products. As a market leader, LG is a direct beneficiary of growth in home appliances market.

Strong brand, high market share, large manufacturing & distribution set-up are key moats

With over 28 years of operations, LG Electronics India has established itself as a strong and trustworthy brand. This allows it to maintain competitive pricing and premium positioning. As per Redseer report, market share in core categories is 33.5% in Washing Machines, 29.9% in Refrigerators, 27.5% in Panel Televisions, and 20.6% in Inverter AC (these 4 categories are 90% of FY25 sales). While in the premium category, it is even higher at 62.9% in OLED Televisions, 43.2% in side-by-side Refrigerators, 36.9% in fully automatic front-load Washing Machines and 27.2% in 5-star inverter AC. LG has largest distribution network with 35,640 B2C touchpoints and 1006 service centers. Further, LG has one of the largest in-house production capacity amongst leading home appliance players (excl mobile phones) with total installed capacity of 14.51mn units (7.60mn units at Noida & 6.91mn units at Pune) as on FY25. Further, LG is investing \$600mn over 5-6 years towards a third plant in Andhra Pradesh. Its FY25 gross block stood at Rs29.9bn with Rs5.4bn RoU assets.

Sound financial profile to aid business growth

LG Electronics India is a healthy financial franchise with revenue/PAT CAGR of 13%/22% over FY22-25. Average EBITDA margin at 10.7% (up 270 bps from 10.1% in FY22 to 12.8% in FY25) is higher than peers, who operate at single digit EBITDA margin. The company is debt free and operates with low working capital requirement (average ex-cash NWC as % of sales is less than 3%). Cash flow conversion is healthy with aggregate OCF/EBITDA of 65% and FCF/sales of 5.4% over FY22-25. Further, LG Electronics India has industry leading return ratio profile with ROE/ROCE of 45.2%/45.7% for FY25.

Valuation and outlook

The IPO is offered at a reasonable valuation of P/E of 35x FY25 EPS (vs peers who are trading at a much higher multiples, refer exhibit 1). We believe IPO is priced reasonably, considering company's leadership position, strong brand image, global parent support, largest distribution network and manufacturing strength. We assign 'SUBSCRIBE' rating to the IPO.

Financial and valuation summary

YE Mar (Rs mn)	FY22A	FY23A	FY24A	FY25A
Revenues	1,68,342	198,646	213,520	243,666
EBITDA	17,086	18,993	22,249	31,101
EBITDA margin (%)	10.1	9.6	10.4	12.8
Adj. Net profit	12,056	13,480	15,111	22,033
Adj. EPS (Rs)	17.8	19.9	22.3	32.5
EPS growth (%)	NA	11.8	12.1	45.8
PE (x)	64.2	57.4	51.2	35.1
EV/EBITDA (x)	43.1	39.3	33.8	23.7
PBV (x)	14.1	17.8	20.5	13.0
RoE (%)	21.9	27.4	37.2	45.2
RoCE (%)	44.4	27.7	37.7	45.7

Source: Company, Centrum Broking

IPO Note

India I Consumer durable

02 October, 2025

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Price band: Rs1,080 to Rs1,140

Institutional Research

Details of offer

Particulars	Details
Price Band (Rs/sh)	Rs1,080-1,140
Opening date of the issue	7th Oct 2025
Closing date of the issue	9th Oct 2025
No. of shares pre issue	678.8mn
No. of shares post issue	678.8mn
Fresh Issue	Nil
Offer For Sale	101.8mn
Issue size (at upper band)	Rs116bn
Minimum Bid Lot	13 shares
Book Building QIBs	50%
NIIIs	15%
Retail	35%

Source: Company RHP, Centrum Broking

Shareholding Pattern	Pre Issue	Post Issue
Promoter %	100	85
Public %	0	15
Total	100	100

Source: Company RHP, Centrum Broking



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Consumer durable

IPO analyst meet KTAs

- Benefits of global parent – access to innovative technology, brand power (LG is among the top 100 brand globally) and global standard of excellence.
- Remitting royalty for brand, technical know-how, product innovation etc. Royalty is at 1.8%-1.9% of sales combined.
- LG India contributes 7% of global LG sales.
- LG is No. 1 player since past 13 years in India in the consumer durables sector.
- LG India is market leader in both volume and premium category.
- Growth levers of India's consumer durable sectors are - growing economy, expanding middle class, rapid urbanization, aspirational premiumization, low penetration levels.
- Penetration levels across key categories – Refrigerator 35%, TV 78%, Washing Machine 22%, Microwave Ovens 4%, AC 13%.
- LG's key differentiating factors are - LG brand, industry first products (first to introduce inverter AC, OLED TVs etc), strong manufacturing capabilities (2 plants, highly automated, 54% localization) and strong distributor network.
- LG products are available at over 35,000 touch points. 774 exclusive brand stores is its key strength, which is 1.7x of next largest brand store competitor.
- Investing in third plant in India at Sri City, Andhra Pradesh. Ground breaking ceremony done in May 2025, first line of production likely to start in Diwali 2026. This will reduce logistics cost for Southern market.
- New plant investment is \$600mn over 5-6 years. It will be done in a phased manner. It will include AC compressor.
- Current capacity utilization is at 85%, taking help of OEM and ODM players also. Capacity utilization is highest for AC and hence LG has near term need for AC capacity.
- To improve product portfolio – focus on scaling up B2B business (HVAC, commercial products, information display panels), service business and expand coverage of products (availability for masses).
- Premium product contribution in sales at 25% for LG India vs industry average of 15%.
- Have more than 1,000 service centers in India. Recently started AMC with additional warranty as a separate business activity.
- 54% is the localization content. It will rise by 2-3% every year. LG makes key components like compressors (for Ref & AC) and motors in-house in India. There are projects going on for copper, aluminium, glass, resins etc to increase localization.
- Started production of side-by-side Refrigerator in India in 2023, prior to that they were being imported.
- AC is a highly competitive market in India. In 2017, LG completely migrated to inverter technology from fixed speed AC. LG has 27% market share in inverter five star ACs.
- FY24 home entertainment margins were low due to rise in TV panel prices. They buy panel module locally now. Market is moving to large sized TVs, which is leading to premiumization and hence better margins.
- LG is focusing on deploying more sales promoters at store level. Currently, LG has 10,000 sales promoters in India.
- LG will surpass margins in upcoming years. EBITDA margin will remain in double digits.
- LG India is exporting to 45 countries, largely in Asia, Middle East and Africa. It will explore more export opportunities. LG Korea is positioning LG India as a large manufacturing hub. Currently exports are more geared towards mass products, but henceforth exports will be of premium products also. India is the most important growth country for LG group globally.

LG vs. peers - Financials and valuations

Exhibit 1: Consumer Durables Valuation Summary

	LG Electronics India			Blue Star			IFB Industries			Voltas			Whirlpool of India		
CMP (Rs)	1140			1878			1701			1354			1172		
No. of shares (mn)	679			206			41			331			127		
	FY23	FY24	FY25	FY23	FY24	FY25	FY23	FY24	FY25	FY23	FY24	FY25	FY23	FY24	FY25
Revenue (in Rsmn)	1,98,646	2,13,520	2,43,666	79,773	96,854	1,19,677	41,950	44,378	50,917	94,988	1,24,812	1,54,128	66,677	68,298	79,194
EBITDA (Rsmn)	18,993	22,249	31,101	4,928	6,649	8,759	1,628	2,171	3,024	5,724	4,746	11,162	3,703	4,030	5,503
PAT (Rsmn)	13,480	15,111	22,033	4,005	4,150	5,912	149	504	1,189	1,350	2,520	8,414	2,190	2,170	3,590
Growth (%)															
Revenue	18.0	7.5	14.1	31.6	21.4	23.6	22.8	5.8	14.7	19.7	31.4	23.5	7.6	2.4	16.0
EBITDA	11.2	17.1	39.8	42.2	34.9	31.7	193.5	33.4	39.3	(16.0)	(17.1)	135.2	(10.9)	8.8	36.6
PAT	11.8	12.1	45.8	55.8	58.9	42.5	NA	237.1	136.1	(73.2)	86.7	233.9	(9.4)	(0.9)	65.4
Margins (%)															
Gross	29.4	30.1	32.0	22.5	23.7	24.2	39.0	40.6	39.1	22.3	21.4	22.4	31.3	33.0	34.0
EBITDA	9.6	10.4	12.8	6.2	6.9	7.3	3.9	4.9	5.9	6.0	3.8	7.2	5.6	5.9	6.9
EBIT	8.0	8.7	11.2	5.1	5.9	6.2	1.0	2.1	3.3	5.6	3.4	6.8	2.8	2.8	4.3
PAT	6.8	7.1	9.0	5.0	4.3	4.9	0.4	1.1	2.3	1.4	2.0	5.5	3.3	3.2	4.5
Return Ratios (%)															
ROE	27.4	37.2	45.2	22.2	21.1	20.8	2.3	7.3	15.2	2.5	4.5	13.6	6.4	6.0	9.4
ROCE	27.7	37.7	45.7	17.5	19.5	20.5	3.7	11.6	18.0	7.0	6.6	14.4	6.6	6.9	10.0
ROIC	70.3	87.8	107.4	21.6	23.2	24.9	3.6	14.2	26.0	16.5	12.0	27.5	7.2	7.8	16.4
Turnover (days)															
Gross block turnover ratio (x)	6.7	6.6	6.9	7.0	6.6	6.3	3.9	3.9	4.0	13.6	16.5	12.6	3.7	3.5	3.8
Debtors	26	28	31	63	66	60	31	36	32	83	67	58	24	21	20
Inventory	66	62	60	76	70	72	82	77	71	80	69	74	112	110	90
Creditors	74	74	70	134	127	122	117	125	113	147	126	117	125	121	108
Valuation Ratios															
P/E	57.4	51.2	35.1	138.5	93.0	65.3	469.9	139.4	59.0	331.6	177.7	53.2	67.9	68.5	41.4
EV/EBITDA	39.3	33.8	23.7	79.0	57.7	43.8	43.8	32.1	23.2	78.1	94.0	40.3	35.6	31.4	22.4
Market Cap/Sales	3.9	3.6	3.2	4.8	4.0	3.2	1.7	1.6	1.4	4.7	3.6	2.9	2.2	2.2	1.9
EPS	19.9	22.3	32.5	13.6	20.2	28.8	3.6	12.2	28.8	4.1	7.6	25.4	17.3	17.1	28.3
Net Debt (Rsmn)	(27,626)	(22,226)	(37,415)	3,344	(2,108)	(2,326)	1,070	(412)	(114)	(924)	(1,390)	1,851	(16,814)	(22,350)	(25,597)
Market Cap (Rsmn)	7,73,832	7,73,832	7,73,832	3,86,076	3,86,076	3,86,076	70,197	70,197	70,197	4,47,738	4,47,738	4,47,738	1,48,742	1,48,742	1,48,742

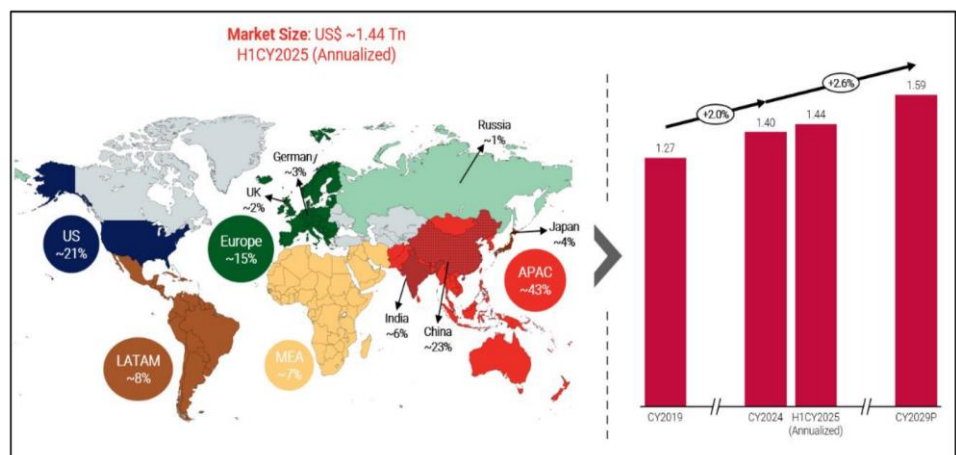
Source: Company Data, Centrum Broking

Industry overview

Global appliances and electronics market

The global appliances & electronics market is a dynamic and rapidly evolving sector, fueled by strong demand across both consumer and business segments. It comprises of wide array of products, with consumer electronics accounting for over 60% of the market, major home appliances such as refrigerators, washing machines, dishwashers, air conditioners and microwaves contributing ~20%, and small appliances contributing ~20%. As of H1CY25, the market is currently sized at ~Rs122tn (~\$1.44tn). This growth will be driven by rising penetration in emerging economies, the adoption of smart home technologies, a focus on energy-efficient solutions, and the expansion of e-commerce channels.

Exhibit 2: Global Appliances and Electronics market size



Source: Redseer research, RHP

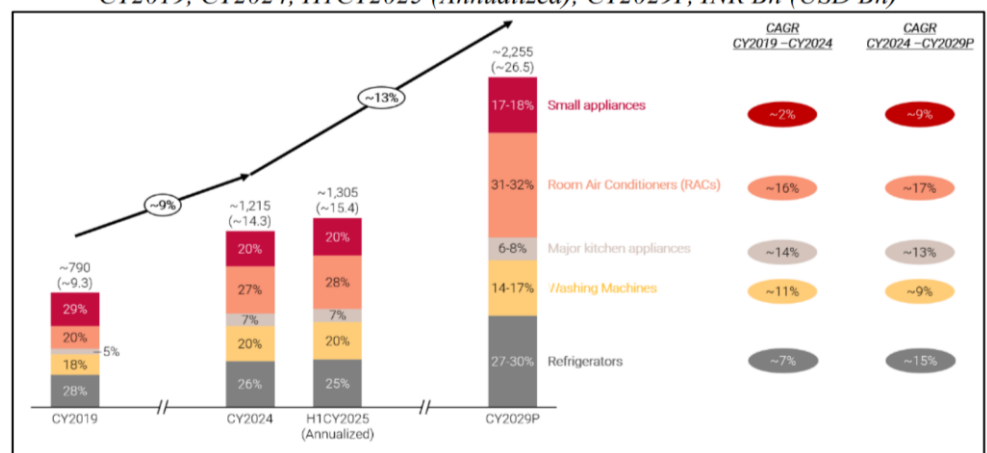
Indian appliances and electronics market

The Indian market is witnessing significant transformation as consumers shift from basic utility devices to more premium, technology-driven products and new-age services such as appliance subscriptions. As of H1CY25, the major home appliances and consumer electronics (excl. mobile phone) market is valued at ~Rs1,410bn and is projected to grow at 14% CAGR from CY24 to CY29P compared to 10% CAGR growth from CY19 to CY24. This accelerated growth will be driven by rising disposable incomes, urbanization, increased appliance penetration, government support for local manufacturing, and a shift toward premium, energy-efficient products.

Exhibit 3: India Appliances & Electronics market summary*CY2019, CY2024, H1CY2025 (Annualized), CY2029P, INR Bn*

Categories	CY2019	CY2024	H1CY2025 (Annualized)	CY2029P	CAGR (CY2019-CY2024)	CAGR (CY2024-CY2029P)
India Appliances & Electronics (A+B+C+D)	~4,445	~6,370	~6,875	~10,965	~7%	~11%
India Appliances & Electronics excl. Mobile phones (A+B+C+D-M)	~1,815	~3,245	~3,505	~6,190	~12%	~14%
India Appliances & Electronics (B2C) (A+B+C)	~4,160	~5,860	~6,330	~9,990	~7%	~11%
Major Home Appliances and Consumer Electronics (excl. mobile phones) ¹	~820	~1,315	~1,410	~2,500	~10%	~14%
Home Appliances (A)	~790	~1,215	~1,305	~2,255	~9%	~13%
Refrigerators	~225	~315	~325	~620	~7%	~15%
Washing machines	~145	~245	~265	~380	~11%	~9%
Air conditioners (RACs)	~155	~320	~360	~710	~16%	~17%
Major kitchen appliances ²	~45	~85	~90	~150	~14%	~13%
Other small appliances ³	~230	~250	~260	~390	~2%	~9%
Consumer Electronics (B)	~3,250	~4,410	~4,750	~7,220	~6%	~10%
Home entertainment ⁴	~370	~895	~960	~1,725	~19%	~14%
Computers & peripherals ⁵	~150	~180	~190	~320	~3%	~12%
Mobile phones (M)	~2,635	~3,125	~3,370	~4,775	~3%	~9%
Personal care devices ⁶	~25	~40	~40	~60	~9%	~9%
Other personal devices ⁷	~75	~170	~190	~340	~19%	~15%
Services (C)	~115	~235	~270	~520	~15%	~17%
Laundromat	~45	~60	~70	~95	~7%	~9%
Appliance Rentals & Subscriptions	~40	~120	~145	~320	~26%	~22%
AMCs	~35	~55	~60	~105	~10%	~14%
B2B Devices & Systems (D)	~290	~515	~550	~970	~12%	~14%
Commercial Air Conditioning Systems	~30	~65	~75	~145	~16%	~17%
Commercial IT	~205	~355	~380	~660	~12%	~13%
Commercial displays & signages	~10	~30	~30	~55	~19%	~14%
Other B2B devices and systems	~40	~60	~65	~110	~9%	~13%

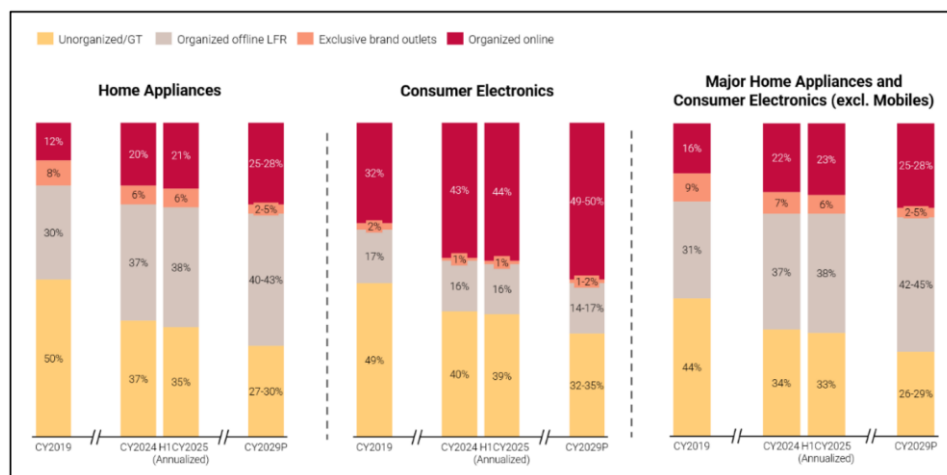
Source: Company Data, Centrum Broking

Exhibit 4: India Home Appliance market (B2C)*CY2019, CY2024, H1CY2025 (Annualized), CY2029P, INR Bn (USD Bn)*

Source: Redseer research, RHP

Distribution channel

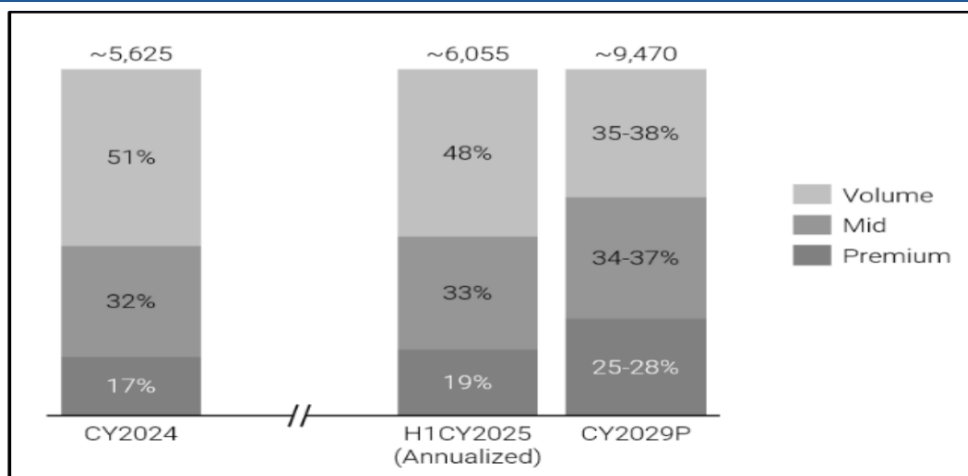
The Indian market is undergoing a significant transformation as distribution channels are evolving to align with changing consumer preferences. Companies are utilizing Omni channel strategies to increase consumer engagement and retention. The online, large format retail, general trade and exclusive brand stores contributed to ~23%, ~38%, ~33% and ~6% of the major home appliances and consumer electronics (excl. mobiles) market, respectively, in H1CY25 (annualized).

Exhibit 5: India Appliances and Electronics Market (B2C) – Key Channels

Source: Redseer research, RHP

Tier segmentation

Consumer discretionary spending in India has increased at a CAGR of ~7% from CY2018 to CY2023, and the average selling price and product volumes have increased for major home appliances and consumer electronics owing to a higher propensity to opt for more premium and aspirational products. Consumers increasingly seek products with advanced features, energy efficiency, and larger capacities, reflecting a preference for higher-quality and longer-lasting goods. The premium product categories share is expected to rise from 17% in CY24 to 25-28% in CY29P.

Exhibit 6: India Appliances & Electronics Market (B2C) – Tier segmentation

Source: Redseer research, RHP

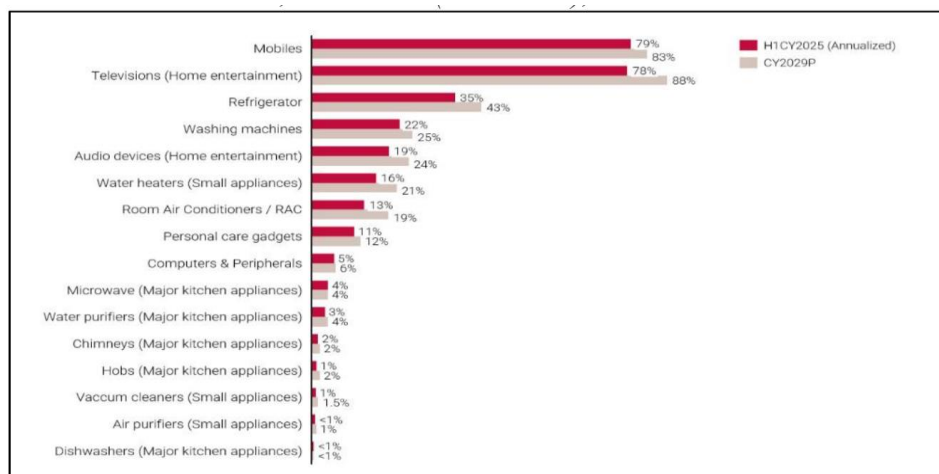
Penetration steadily advancing

The home appliances and consumer electronics market in India is highly underpenetrated compared to G20 nations. Although notable progress has been observed in recent years driven by macroeconomic growth, improved affordability, and expanded distribution networks. Significant under penetration signals considerable room for growth.

Exhibit 7: Penetration of key appliances: India vs Global Benchmarks*H1CY2025 (Annualized), %*

	Refrigerators	Washing Machines	TVs	Microwaves
India	~35%	~22%	~78%	~4%
United States	>80%	>80%	>95%	>80%
China	99%	>70%	>85%	>20%

Source: RHP

Exhibit 8: India Appliances & Electronics Market (B2C) – Penetration by category

Source: Redseer research, RHP

Business overview

Robust brand image

LG has a strong brand image with over 28 years of operations in India. This long operational history has enabled company to develop insights into consumer preference and understand demand of Indian consumer. Long-standing presence and commitment have established LG as a trusted and reliable brand among Indian consumers. The company is market leader in India across multiple product categories including washing machines, refrigerators, panel televisions, inverter air conditioners, and microwaves, based on value in CY24, according to the Redseer Report.

Exhibit 9: LG’s B2C product range across price point



Source: RHP

Exhibit 10: Major events in history of the company

Calendar Year	Events and Milestones
1997	Set-up manufacturing facility at Industrial Plot No. 51, Surajpur, Kasna Road, Udyog Vihar, Greater Noida 201 306, Uttar Pradesh, India
1998	Commenced production of colour television, washing machine and air conditioners
1999	First to introduce direct drive technology for washing machines
1999	Commenced production of microwave ovens
1999	First to launch microwave ovens in India
2001	Commenced production of refrigerators and colour monitors
2004	Set-up manufacturing facility at Plot No. A-6, Ranjangaon Industrial Area, Karegaon and Dhok Sangavi Taluka, Shirur, Pune, Maharashtra, India
2013	Launched India's first charcoal lighting heater microwaves
2013	Launched power cut ever cool technology for refrigerators
2014	Enabled smart diagnosis technology for refrigerators
2014	Launched LG webOS platform
2015	Launched India's first 4K OLED television
2016	Commenced production of water purifiers
2017	Introduced smart inverter technology in washing machines
2019	Commenced production of ceiling fans and air purifiers
2019	Launched 401 auto cook menu for microwaves
2019	Amongst the first to launch smart connectivity air conditioners integrated with LG ThinQ app
2020	Launched world's first 8K OLED television
2022	Commenced production of window air conditioner
2022	Launched India's first rollable OLED television
2023	Commenced production of air conditioner compressor
2023	First to introduce wash tower range of washing machines in India
2023	Launched India's first scan-to-cook Wi-Fi enabled microwave
2024	Amongst the first to launch Energy Manager feature in air conditioners

Source: Redseer research, RHP

Global parentage and technological leadership

LG Electronics Inc., the promoter entity, is a leading single-brand global home appliances player in terms of market share by revenue in CY2024, according to the Redseer Report. In India, LG Electronics India Limited leverages the "LG" brand image and associated consumer loyalty to maintain market leadership. Strong parentage allows access to technology and product development, manufacturing, quality control and brand marketing. As a result, LG Electronics India introduced several global technologies among leading home appliances and consumer electronics players in India. For example, the company was first among leading players to introduce inverter air conditioners in India in 2014 and was the first and only player in India to move 100% to inverter technology in 2017. LG Electronics India pays a royalty of ~1.8%-1.9% of sales to LG Electronics Inc. for brand, technical know-how and product innovation. In FY25, the royalty paid was Rs4.5bn, translating to 1.9% of total sales.

Exhibit 11: Demonstrated track record of introducing several 'Industry-Firsts'

Source: Company Data, Centrum Broking

Largest distribution and service network

LG Electronics India operates the largest distribution network among leading home appliances and consumer electronics players in India as of June 30, 2025, according to the Redseer Report. It operates expansive sales network through 35,640 B2C touch points (comprising of LG BrandShops, modern trade stores such as Reliance Retail, Croma and Vijay Sales, online touch points, traditional stores, distributors and sub-dealers). It also operates one of the largest after-sales service networks in terms of touchpoints among leading home appliances players in India as of June 30, 2025, supported by 13,368 engineers, 1,006 service centers and four call centres.

Exhibit 12: Distribution footprint with balanced mix of physical and digital channels

	LG BrandShops	Modern Trade Outlets	Multi-Brand Outlets	Regional Specialty Stores	Distributors & Sub-dealers	B2B	Online
Overview							
	Offline stores which sell LG products exclusively	Organized stores including supermarkets, hypermarkets & large-format stores	Traditional outlet stores that offer products from various brands	Traditional offline stores that focus on a narrow product line	Wholesale distributors who purchase products in bulk and resell in smaller quantities	Dedicated distributors and dealers	LG Website and 2 e-commerce marketplaces
Number of B2C Touch Points / B2B Trade Partners ⁽¹⁾	777	1,385	1,134	1,615	377 Distributors 30,349 Sub-dealers ⁽²⁾	463 B2B Trade Partners	3

Source: RHP

Strong manufacturing presence

LG Electronics India has one of the largest in-house production capacity amongst leading home appliances and consumer electronics players in India (excluding mobile phones) as of June 30, 2025, according to the Redseer Report. Manufacturing units (located in Noida and Pune) are flexible and employed with automation technologies, which enables to efficiently produce wide range of products at scale and adjust production levels based on projected demand. This helps to increase production when demand increases and also helps to manage efficiency. The installed capacity for FY25 was 7.60 million units at Noida and 6.91 million units at Pune with corresponding capacity utilizations of 80.5% and 72.7%. The gross block as on FY25 stood at Rs29.9bn with further Rs5.4bn worth of right of use assets. Further, the company is investing \$600mn in third plant in Sri City, Andhra Pradesh. Ground breaking ceremony of third plant took place in May 2025 and first line of production is likely to begin by Diwali 2026. This investment will be funded through internal accruals.

Exhibit 13: Manufacturing presence



Source: RHP

Exhibit 14: Installed capacity in Noida and Pune plant

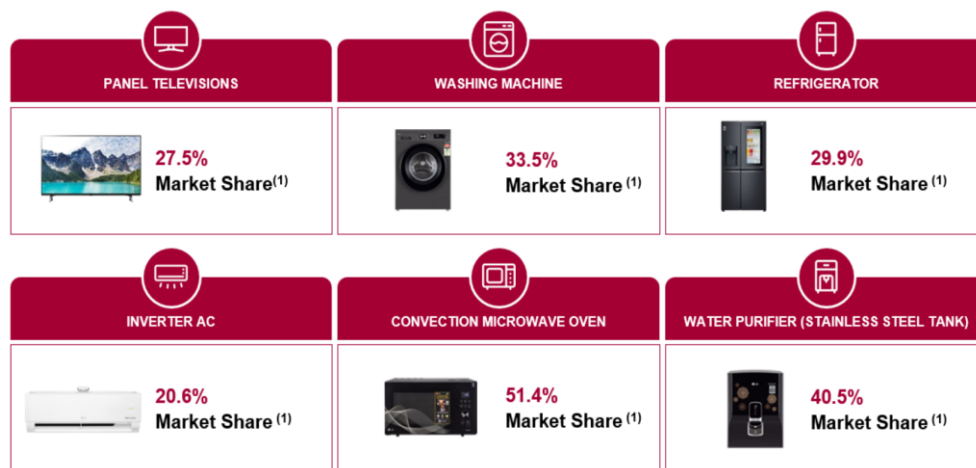
Manufacturing Unit	Fiscal								
	2025			2024			2023		
	Installed capacity ⁽¹⁾	Production volume	Capacity utilization (%) ⁽²⁾	Installed capacity ⁽¹⁾	Production volume	Capacity utilization (%) ⁽²⁾	Installed capacity ⁽¹⁾	Production volume	Capacity utilization (%) ⁽²⁾
Noida	7,600,000	6,120,208	80.53%	7,400,000	5,466,598	73.87%	7,400,000	5,343,696	72.21%
Pune	6,910,000	5,022,841	72.69%	6,590,000	4,474,809	67.90%	6,250,000	4,242,212	67.88%
Total	14,510,000	11,143,049	76.80%	13,990,000	9,941,407	71.06%	13,650,000	9,585,908	70.23%

Source: RHP

Market leadership with wide product portfolio

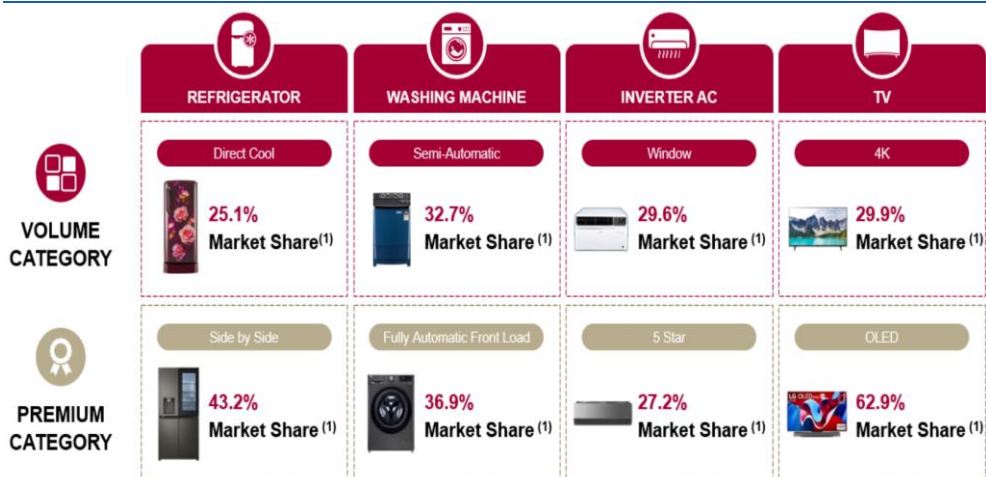
LG Electronics India is market leader in India across multiple product categories including washing machines, refrigerators, panel televisions, inverter air conditioners, and microwaves, based on the value market share in the offline channel (which represents ~78% of the major home appliances) in CY24 (as well as in past 13 years), according to the Redseer Report. The company's market leadership also extends in both volume and premium segments. This market leadership reflects understanding of the Indian consumers and ability to deliver products that meet evolving needs.

Exhibit 15: Market share by product category



Source: Redseer report, RHP

Exhibit 16: Market share dissected in mass and premium category



Source: Redseer report, RHP

Exhibit 17: LG vs peers - Financial comparison

Leading Home Appliances and Consumer Electronics Players in India ⁰ / Metrics ¹	LG Electronics India Ltd. FY2024	Samsung India Electronics Pvt. Ltd. FY2024	Havells India Ltd. FY2024	Godrej & Boyce Mfg. Co. Ltd. FY2024	Voltas Ltd. FY2024	Blue Star Ltd. FY2024	Sony India Pvt. Ltd. FY2024	Whirlpool of India Ltd. FY2024	Haier Appliances (India) Pvt. Ltd. CY2023	Philips India Ltd. FY2024
Revenue from Ops. (INR Mn)	2,13,520.00	9,95,416.00 ¹⁷	1,85,900.10	1,63,786.60	1,24,812.10	96,853.60	76,637.40	68,297.90	63,054.90	60,004.00
Revenue growth YoY ² (%)	7.47%	3.01%	9.93%	10.69%	31.40%	21.41%	20.62%	2.43%	16.15%	4.65%
Gross Margin ³ (INR Mn)	64,218.22	2,46,387.00	60,213.30	78,832.40	26,671.70	22,933.90	12,788.90	22,541.20	19,127.50	35,382.00
Gross Margin ⁴ (%)	30.08%	24.75%	32.39%	48.13%	21.37%	23.68%	16.69%	33.00%	30.33%	58.97%
EBITDA ⁵ (INR Mn)	22,248.73	92,746.00	18,426.20	13,391.20	3,360.10	6,654.30	1,891.20	3,840.80	3,575.20	4,474.00
EBITDA ⁶ (%)	10.42%	9.32%	9.91%	8.18%	2.69%	6.87%	2.47%	5.62%	5.67%	7.46%
PAT ⁷ (INR Mn)	15,110.68	81,887.00	12,707.60	5,458.70	2,481.10	4,143.10	1,669.90	2,243.00	1,555.50	2,575.00
PAT ⁸ (%)	7.01%	7.98%	6.75%	3.30%	1.95%	4.26%	2.16%	3.21%	2.45%	4.25%
EBIT / Op. Profit ⁹ (INR Mn)	18,605.04	81,267.00	15,041.20	8,343.80	2,884.20	5,678.20	1,662.30	1,737.60	1,855.20	3,048.00
Capital employed ¹⁰ (INR Mn)	41,057.76	3,18,667.88	77,499.20	1,91,147.40	65,978.40	28,555.60	8,282.81	40,744.40	24,197.41	18,903.00
Shareholders equity ¹¹ (INR Mn)	37,358.21	3,11,930.88	74,467.60	1,50,831.30	58,542.10	26,126.30	7,719.81	38,434.80	21,037.71	14,896.00
ROCE ¹² (%)	45.31%	25.50%	19.41%	4.37%	4.37%	19.88%	20.07%	4.26%	7.67%	16.12%
RONW ¹³ (%)	40.45% ¹⁴	26.25%	17.06%	3.62%	4.24%	15.86%	21.63%	5.84%	7.39%	17.29%
Working Capital Days ¹⁵ (#)	15.95	12.05	46.89	57.20	10.23	9.51	-10.03	9.62	42.97	63.11
FCF Conversion Ratio ¹⁶ (%)	59.49%	77.45%	59.83%	3.15%	123.95%	-19.16%	13.34%	95.18%	113.64%	29.28%

Source: RHP

Key product categories

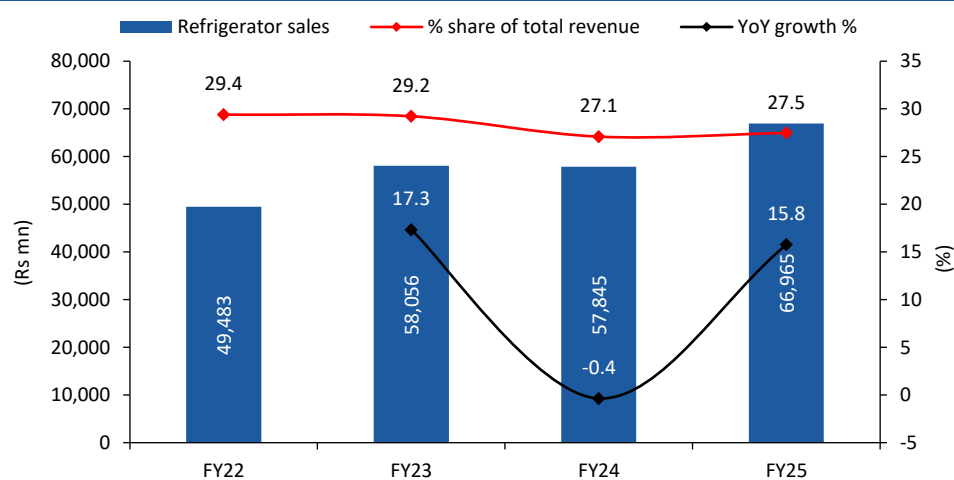
Refrigerators

The refrigerator segment in India is poised for substantial growth. Currently the market is valued at ~Rs325bn (\$3.8bn) as on H1CY25 (annualized). The Indian refrigerator market is projected to grow at ~15% CAGR to ~Rs620bn (\$7.3bn) by CY29P from ~Rs315bn (\$3.7bn) in CY24. This growth will be driven by rising penetration (expected to rise from ~35% as of H1CY25 to ~43% in CY2029P), channel evolution (share of large format store to increase from 40% to 44-46% by CY29P), premium demand and market innovation. LG's refrigerator portfolio includes single door, french door, side-by-side and double door refrigerators. In FY25, LG Electronics India generated Rs67bn sales from Refrigerators, contributing 27.5% of its total sales. Refrigerator sale for LG grew at CAGR of 10.6% over FY22-25. Further, as per Redseer report, LG has 29.9% market share in overall Refrigerator category. In mass category of direct cool Refrigerator, LG has 25.1% market share while in premium category of side by side Refrigerator it has 43.2% market share.

Exhibit 18: India Refrigerators market (B2C)



Exhibit 19: LG's Refrigerator sales trend and sales mix



Washing Machine

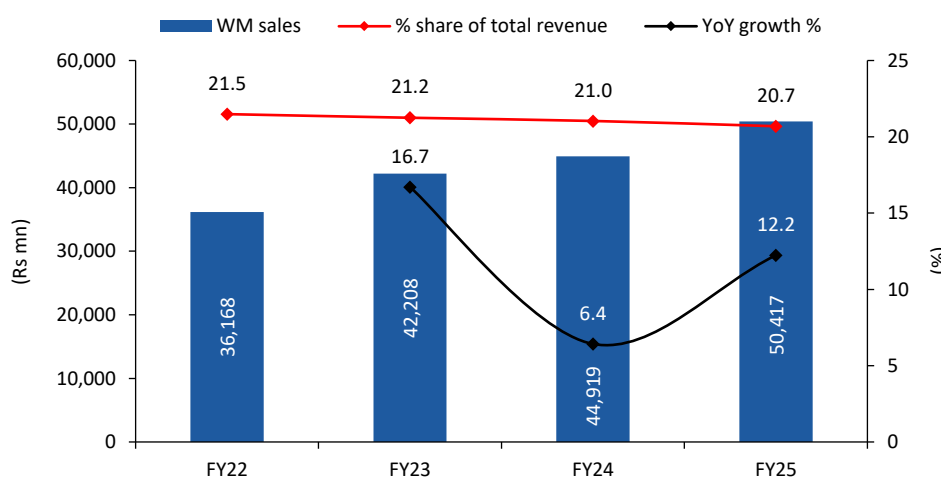
The Washing Machine market in India is continuing to grow steadily due to growing needs for convenience in daily routine. Currently the market is valued at ~Rs265bn (\$3.1bn) as on H1CY25 (annualized). The Indian Washing Machine market is projected to grow at ~9% CAGR to ~Rs380bn (\$4.5bn) by CY29P from ~Rs245bn (\$2.9bn) in CY24. This growth will be driven by rising penetration (expected to rise from ~22% as of H1CY25 to ~25-26% by CY29P, channel evolution, premiumization and market innovation. LG's washing machine portfolio includes front load and top load machines, wash towers, dryers, washer-dryers and semi-automatic washing machines. In FY25, LG Electronics India generated Rs50bn sales from washing machine, contributing 20.7% of its total sales. Washing Machine sales for LG grew at CAGR of 11.7% over FY22-25. Further, as per Redseer report, LG has 33.5% market share in overall washing machine category. In mass category of semi-automatic washing machine, LG has 32.7% market share while in premium category of fully-automatic front load washing machine it has 36.9% market share.

Exhibit 20: India Washing Machine market (B2C)



Source: Redseer research, RHP

Exhibit 21: LG's Washing Machine sales trend and sales mix



Source: Company Data, Centrum Broking

Air conditioner

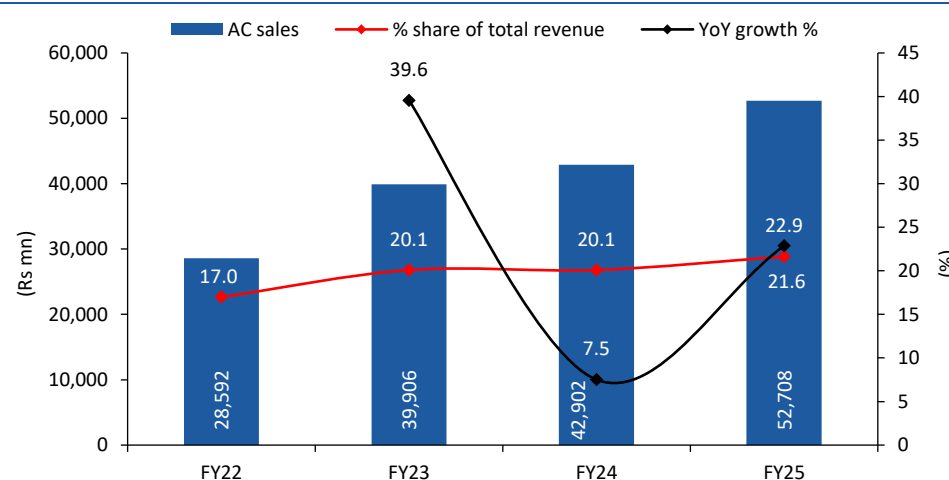
The Air Conditioner market in India is valued at ~Rs360bn (\$4.3bn) as on H1CY25 (annualized). The category is projected to grow at 17% CAGR to ~Rs710bn (~\$8.4bn) by CY29P from ~Rs320bn (\$3.8bn) in CY24 compared to 16% CAGR growth from CY19 to CY24. Growth drivers for AC category are increase in penetration (from ~13% in H1CY25 to ~19% in CY29), premiumization, energy efficiency, reduction of seasonality and market innovation. This year, growth rate has been relatively slower due to milder summer season and untimely pre-monsoon shower. LG's Air Conditioner portfolio includes Residential Air Conditioner (split and window AC) and Commercial Air Conditioner (multi V cassette, ductable, multi-I home and chillers). In FY25, LG Electronics India Ltd generated Rs53bn sales from Air Conditioner contributing 21.6% of its total sales. Air Conditioner sales for LG grew at CAGR of 22.6% over FY22-25. Further, as per Redseer report, LG has 20.6% market share in overall inverter Air Conditioner category. In mass category of window inverter Air Conditioner, LG has 29.6% market share while in premium category of 5 star inverter Air Conditioner it has 27.2% market share.

Exhibit 22: India Air Conditioners market (B2C)



Source: Redseer research, RHP

Exhibit 23: LG's Air conditioner sales trend and sales mix

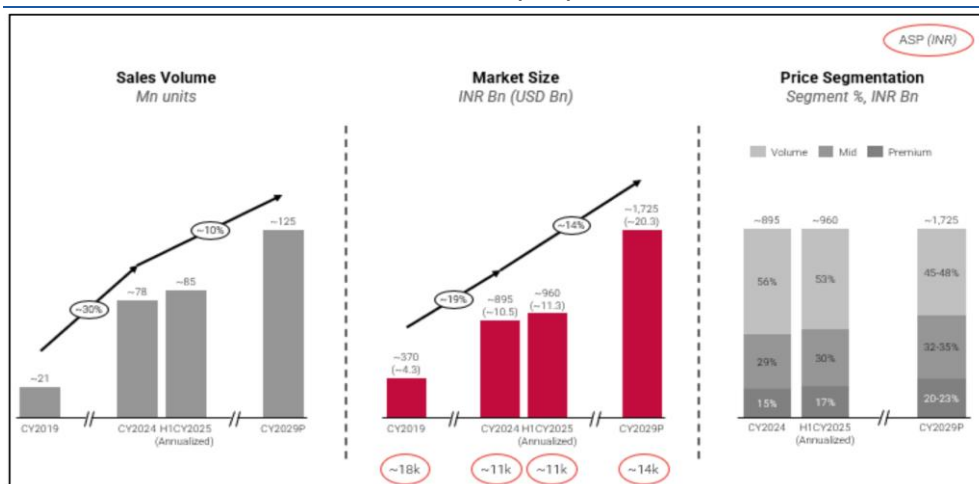


Source: Company Data, Centrum Broking

Televisions

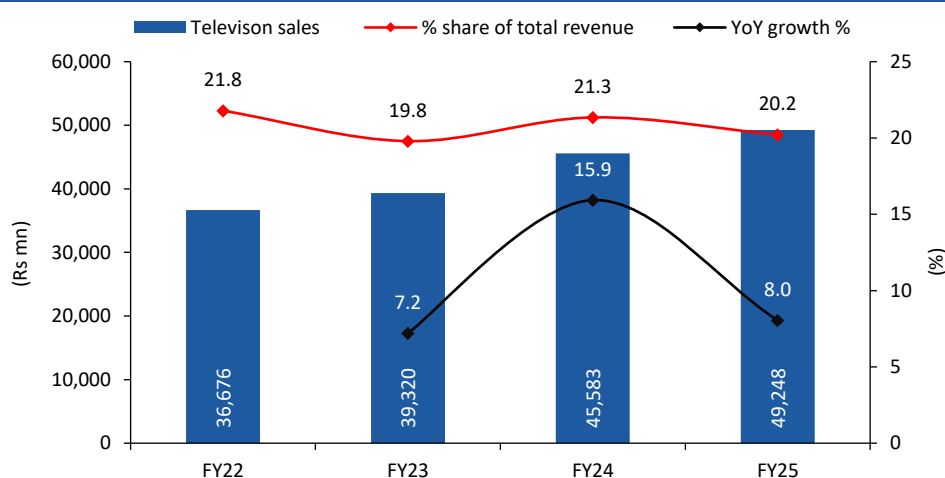
The home entertainment segment in India encompassing televisions and audio devices is valued at ~Rs960bn (\$11.3bn) as on H1CY25 (annualized). The category is projected to grow at 14% CAGR by CY29P to ~Rs1,725bn (\$20.3bn) from ~Rs895bn (\$10.5bn) in CY24 compared to 19% CAGR growth from CY19 to CY24. This growth will be driven by increasing penetration, replacement demand, premiumization (growing interest for large screen size), E-commerce surge (projected to capture approximately 30-33% of total sales for televisions and a remarkable 70-73% for audio devices by CY2029P), smart features and content demand. In H1CY25, growth rate has been relatively slower due to high base effect and decline in average selling prices. LG's home entertainment portfolio includes range of media display and audio-visual products, including televisions, monitors, interactive displays, and information systems, sound bars, audio systems, projectors, wireless speakers and earbuds. In FY25, LG Electronics India generated Rs49bn sales from Television contributing 20.2% of its overall sales. Television sales for LG grew at CAGR of 10.3% over FY22-25. Further, as per Redseer report, LG has 27.5% market share in overall panel Television category. In mass category of 4K Television, LG has 29.9% market share while in premium category of OLED Television it has 62.9% market share.

Exhibit 24: India Home Entertainment market (B2C)



Source: Redseer research, RHP

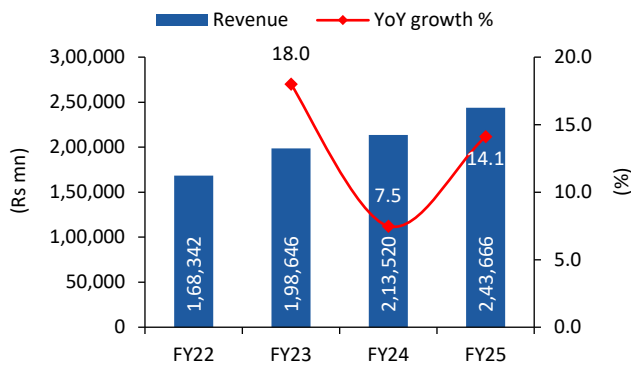
Exhibit 25: LG's Television sales trend and sales mix



Source: Company Data, Centrum Broking

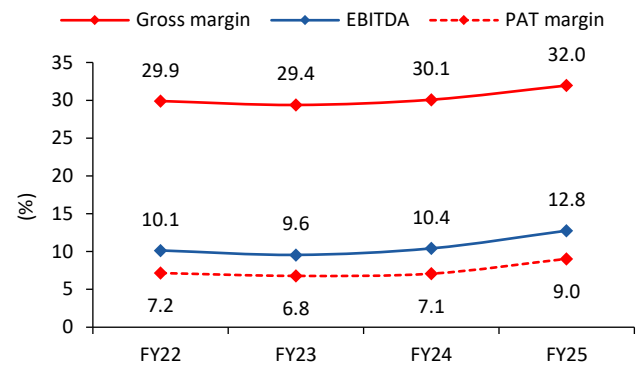
Financial trend over FY22-25

Exhibit 26: Revenue grew at 13% CAGR over FY22-25



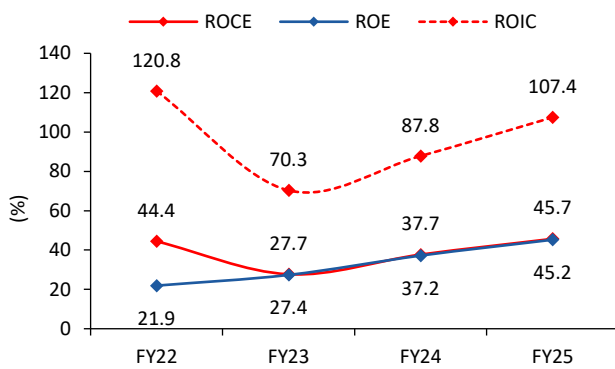
Source: Company Data, Centrum Broking

Exhibit 27: Margin expansion of ~200bps across all levels



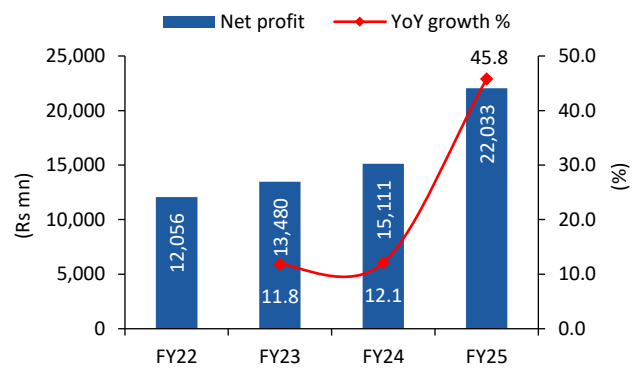
Source: Company Data, Centrum Broking

Exhibit 28: Industry leading return ratio profile



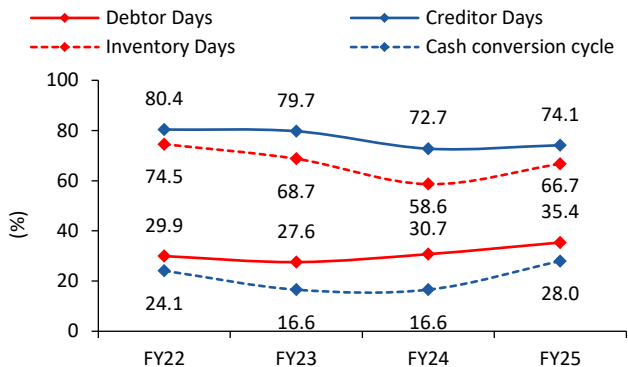
Source: Company, Centrum Broking

Exhibit 29: Net profit grew at 22% CAGR over FY22-25



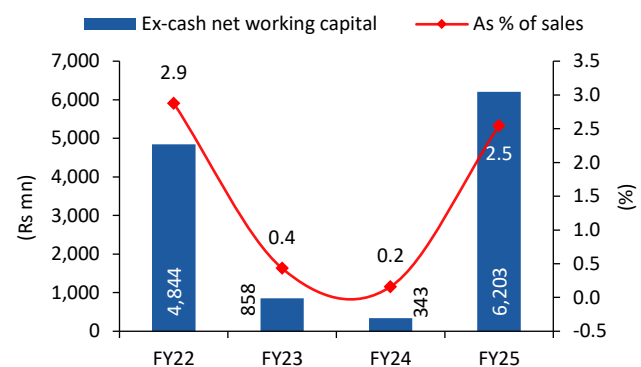
Source: Company, Centrum Broking

Exhibit 30: Cash conversion cycle is less than a month



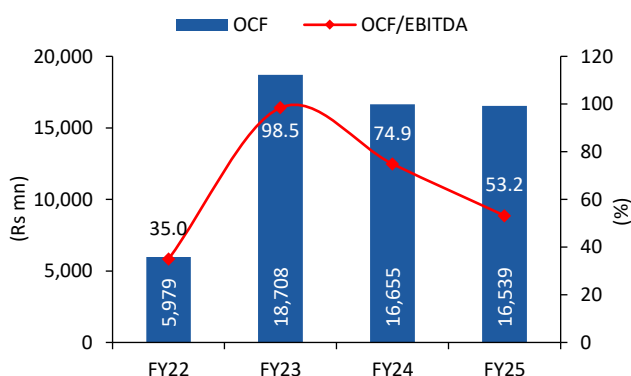
Source: Company, Centrum Broking

Exhibit 31: Ex-cash NWC is less than 3% of sales



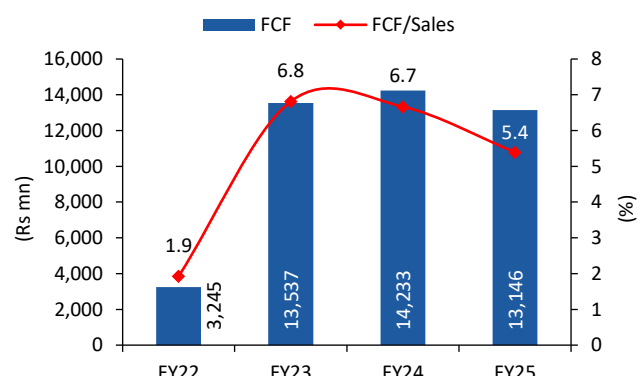
Source: Company, Centrum Broking

Exhibit 32: Aggregate OCF/EBITDA at 65% over FY22-25



Source: Company Data, Centrum Broking

Exhibit 33: Aggregate FCF/Sales at 5.4% over FY22-25



Source: Company Data, Centrum Broking

Key management personnel

Exhibit 34: Key management personnel

Name	Designation	Brief Profile
Daehyun Song	Chairman and Non-executive director	Holds a bachelor's degree in science (mechanical design) from Pusan National University, Busan, Korea. He is responsible for leading board and ensuring effective governance practice and communication between the board, stakeholders, management, advisories and advices.
Hong Ju Jeon	Managing Director	Holds a master's degree in business administration (global management) from Thunderbird School of Global Management, Glendale, Arizona, United States. Responsible for directing sales strategies, operational planning, and initiatives to support overall business objectives and strengthen the dealer network at the Company.
Dongmyung Seo	Whole-time Director and chief financial officer	Holds a master's degree in business administration from Seoul School of Integrated Sciences & Technologies, Seoul, Korea. He is responsible for managing all financial activities and accounting operations and overseeing every aspect of the Company's finances, including financial reports.
Sanjay Chitkara	Chief Sales Officer	Holds a bachelor's degree in technology (electrical engineering) from Kurukshetra University, Thanesar, Haryana, India and a post graduate diploma in business management from the Institute of Management Technology, Ghaziabad, Uttar Pradesh, India. He has previously worked with Videocon International Limited. He is responsible for the home appliance solution business.
Gagan Jeet Singh	Chief Manufacturing Officer	Holds a bachelor's degree in engineering (electronics) from University of Pune, Maharashtra, India. He is responsible for operations at the Noida factory.
Atul Khanna	Chief Accounting Officer	He joined Escorts Communications Limited on September 8, 1997, which subsequently merged with LG Electronics India on December 13, 2002. He holds a bachelor's degree in commerce from Kurukshetra University, Thanesar, Haryana, India. He is responsible for treasury and insurance management, customer and credit risk management, direct and indirect taxation and financial reporting.

Source: RHP

Exhibit 35: Two manufacturing units in India – Noida and Pune



Source: RHP

Key risks

- Volatility in raw material prices could affect margins.
- Ineffective demand forecasting can lead to inventory build up or product shortages in case of demand being lower/higher, respectively, than forecasted.
- Increase in competition could lower product sales resulting in downward pricing pressure and may affect margins.
- Any disruption in relationship with suppliers could impact ability to procure raw material which could affect operations.
- Any changes in regulations or compliance requirement could increase costs.

P&L				
YE Mar (Rs mn)	FY22A	FY23A	FY24A	FY25A
Revenues	1,68,342	1,98,646	2,13,520	2,43,666
Operating Expense	1,18,006	1,40,281	1,49,302	1,65,801
Employee cost	7,255	7,992	8,868	9,628
Others	25,996	31,380	33,101	37,136
EBITDA	17,086	18,993	22,249	31,101
Depreciation & Amortisation	2,584	3,004	3,644	3,804
EBIT	14,503	15,989	18,605	27,298
Interest expenses	225	226	285	306
Other income	2,038	2,440	2,051	2,640
PBT	16,316	18,203	20,371	29,631
Taxes	4,260	4,723	5,260	7,598
Effective tax rate (%)	26.1	25.9	25.8	25.6
PAT	12,056	13,480	15,111	22,033
Minority/Associates	0	0	0	0
Recurring PAT	12,056	13,480	15,111	22,033
Extraordinary items	0	0	0	0
Reported PAT	12,056	13,480	15,111	22,033
Ratios				
YE Mar	FY22A	FY23A	FY24A	FY25A
Growth (%)				
Revenue	NA	18.0	7.5	14.1
EBITDA	NA	11.2	17.1	39.8
Adj. EPS	NA	11.8	12.1	45.8
Margins (%)				
Gross	29.9	29.4	30.1	32.0
EBITDA	10.1	9.6	10.4	12.8
EBIT	8.6	8.0	8.7	11.2
Adjusted PAT	7.2	6.8	7.1	9.0
Returns (%)				
ROE	21.9	27.4	37.2	45.2
ROCE	44.4	27.7	37.7	45.7
ROIC	120.8	70.3	87.8	107.4
Turnover (days)				
Gross block turnover ratio (x)	6.9	6.7	6.6	6.9
Debtors	15	26	28	31
Inventory	37	66	62	60
Creditors	40	74	74	70
Net working capital	92	52	39	65
Solvency (x)				
Net debt-equity	(0.7)	(0.6)	(0.6)	(0.6)
Interest coverage ratio	75.9	84.1	78.1	101.5
Net debt/EBITDA	(2.2)	(1.5)	(1.0)	(1.2)
Per share (Rs)				
Adjusted EPS	17.8	19.9	22.3	32.5
BVPS	81.0	64.2	55.6	88.0
CEPS	21.6	24.3	27.6	38.1
DPS	0.0	36.7	30.8	0.0
Dividend payout (%)	0.0	184.6	138.5	0.0
Valuation (x)				
P/E	64.2	57.4	51.2	35.1
P/BV	14.1	17.8	20.5	13.0
EV/EBITDA	43.1	39.3	33.8	23.7
Dividend yield (%)	0.0	3.2	2.7	0.0

Source: Company, Centrum Broking

Balance sheet				
YE Mar (Rs mn)	FY22A	FY23A	FY24A	FY25A
Equity share capital	1,131	1,131	1,131	6,788
Reserves & surplus	53,876	42,431	36,591	52,914
Shareholders fund	55,007	43,562	37,722	59,702
Minority Interest	0	0	0	0
Total debt	0	0	0	0
Non Current Liabilities	0	0	0	0
Def tax liab. (net)	(1,278)	(1,365)	(1,720)	(2,040)
Total liabilities	53,729	42,198	36,003	57,662
Gross block	24,519	29,777	32,454	35,363
Less: acc. Depreciation	(14,132)	(16,448)	(19,348)	(22,167)
Net block	10,387	13,328	13,105	13,197
Capital WIP	1,024	243	242	753
Net fixed assets	11,504	13,674	13,433	14,044
Non Current Assets	0	0	0	0
Investments	0	0	0	0
Inventories	24,094	26,410	23,974	30,315
Sundry debtors	13,811	14,995	17,970	23,612
Cash & Cash Equivalents	37,269	27,626	22,226	37,415
Loans & advances	6,124	5,811	5,661	7,746
Other current assets	112	40	0	0
Trade payables	25,984	30,633	29,755	33,671
Other current liab.	11,433	13,667	15,099	19,007
Provisions	1,769	2,059	2,407	2,791
Net current assets	42,225	28,524	22,570	43,617
Total assets	53,729	42,198	36,003	57,662
Cashflow				
YE Mar (Rs mn)	FY22A	FY23A	FY24A	FY25A
Profit Before Tax	16,316	18,203	20,371	29,631
Depreciation & Amortisation	2,584	3,004	3,644	3,804
Net Interest	225	226	285	306
Net Change – WC	(4,844)	3,987	514	(5,859)
Direct taxes	(5,538)	(4,810)	(5,616)	(7,918)
Net cash from operations	8,742	20,610	19,199	19,964
Capital expenditure	(13,994)	(5,165)	(3,419)	(4,406)
Acquisitions, net	0	0	0	0
Investments	0	0	0	0
Others	0	0	0	0
Net cash from investing	(13,994)	(5,165)	(3,419)	(4,406)
FCF	(5,252)	15,445	15,779	15,558
Issue of share capital	1,131	0	0	5,656
Increase/(decrease) in debt	0	0	0	0
Dividend paid	0	(24,888)	(20,929)	0
Interest paid	(225)	(226)	(285)	(306)
Others	41,614	27	35	(5,719)
Net cash from financing	42,521	(25,088)	(21,179)	(369)
Net change in Cash	37,269	(9,643)	(5,400)	15,189

Source: Company, Centrum Broking

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