

Electronics Mart India Ltd. IPO Meet Note

Price Band

Recommend

Rs. 56-59

SUBSCRIBE

The Issue					
Type of Issue	Share Aggregating Upto Rs.mn				
Fresh Issue	5,000				
Offer for Sale*	-				
Total	5,000				

*At Upper Price Band

Issue Break-Up							
Reservation	% of Issue						
QIB	50%						
NIB	15%						
Retail	35%						
Total	100%						
Indicative	Offer Timeline	Indicative Date					
Bid/Offer C	4 Oct, 2022						
Bid/Offer C	7 Oct, 2022						
Finalization	12 Oct, 2022						
Credit of sl	14 Oct, 2022						
Initiation of refunds		13 Oct, 2022					
Listing Date	17 Oct, 2022						
Use of Proceeds							
Funding for expansion/opening of stores and warehouses							
For working capital needs							
Repayment of debt							
General Information							
Manager	Anand Rathi Advisors Ltd , IIFL Securities Ltd & JM Financial Ltd						
Registrar	Registrar KFin Technologies Ltd						

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On track of next leg of growth

Company Overview:

Electronics Mart India is the fourth largest and one of the fastest growing consumer durables and electronics retailers in India that has grown at a revenue CAGR of 17.9% from FY16 to FY21. It is the largest regional organized player in the southern region in revenue terms with dominance in the states of Telangana and Andhra Pradesh. The company commenced business operations in 1980 and since then they have witnessed a steady rise in their revenue from operations. They offer a diversified range of products with focus on large appliances (air conditioners, televisions, washing machines and refrigerators), mobiles and small appliances, IT, and others. They have consistently demonstrated profitability with a robust operating performance. EMIL had the second highest operating margin amongst its peers in FY21. The company has achieved revenue from operations of Rs 14,084.45mn, Rs 43,493.16mn, Rs 32,018.76mn and Rs 31,724.77mn for the Q1FY23, FY22, FY21 and FY20 respectively. They achieved a 35.8% YoY and 0.93% YoY growth in FY22 and FY21 respectively. As on August 31, 2022, the company operates through 112 stores spread across 36 cities/urban agglomerates with a retail business area of 1.12mn sq. ft.

Valuation:

EMIL is one of the leading consumer durable and electronics retail players in southern Indian and has a diversified product portfolio. The company classifies the product offerings as Large appliances (~50% of sale), Mobiles (~30% of sales) and Small appliances, IT & Others (~15% of sales). They have a long-term relationship with various renowned brands like LG, Panasonic, Philips for large appliances, Oppo, One Plus and Vivo for mobiles and Dell, Sony, Havells for small appliances, IT & others. As of August 2022, company operates through 112 stores of which 100 stores are MBOs and 12 stores are EBOs. The management intends to add 60 new stores in couple of years that will add to the topline in future.

We believe, improvement in per capita income and increase in urbanization will drive sales of consumer durables and other electronic products. We also believe the coming festive season, demand for electric equipment will increase on account of improvement in macroeconomic indicator that has increased per capita income level.

At the upper price band of Rs.59, the stock is trading at 22x FY22 P/E. We assign a "Subscribe" rating to the stock.



Fourth largest consumer durable and electronics retailer in India with a leadership position in South India

As of August 31, 2022, EMIL operates and manages 112 stores with a retail business area of 1.12 million sq. ft., located across 36 cities/urban agglomerates. They are currently associated with more than 70 electronic brands and has a long-standing relationship of more than 15 years with a certain number of brands which operate in product categories such as large appliances, mobiles, small appliances, IT and others. They have grown and expanded their product portfolio in the domestic market on account of these relationships. The company continues to strengthen these relationships by entering into long-term contracts and strategic alliances.

Increasing market presence and geographic reach with cluster-based expansion

To expand and increase its market presence, It follows a cluster-based approach of expanding their network in a particular market till a substantial depth and scale is reached. The company emphasizes on identifying 'growth pockets', by taking into account various factors, including population density, proximity and performance of competitors, customer and vehicular traffic, customer accessibility, potential growth of the local population and economy, area development potential, future development trends, estimated spending power of the population and local economy and payback period, estimated on the basis of expected sales potential, strategic benefits, and store site characteristics. Through these efforts, EMIL has been able to cater to the demands of its target customers and establish their brand presence in a designated region.

As of FY21, they are the largest player in the Southern region in revenue terms with dominance in the states of Telangana and Andhra Pradesh. They also achieved second highest operating margin amongst their peers.

Diversified product offering & optimal product assortment

EMIL offers a wide range of products across multiple categories, brands at various price points offering customers several product options to choose from. They strive to ensure that the latest models and new product launches are available in their stores. The product mix in stores is decided based on the geographic and demographic analysis. The company classifies its products into three broad categories viz., Large appliances, Mobiles, and Small appliances, IT and Others.





This classification is very critical and helpful from the supply chain perspective and ensures the right product reaches the right store and targeted group of customers. A product-wise revenue break up for the preceding three Financial years and three-month period ended June 30, 2022 is as below:

Amt (in Mn)

S. No	Product category	FY20	FY21	FY22	Q1FY23
1	Large appliances	16,649.25	16,507.60	20,481.79	7,062.25
2	Mobiles	10,177.60	10,310.08	13,952.73	4,036.90
3	Small appliances, IT and others	2,949.83	3,470.26	6,188.50	2,024.59
Total		29,776.68	30,287.94	40,623.02	13,123.74

The company sells more than 6,000 SKUs of its varied product categories. Their stores offers customers a comprehensive, distinctive and convenient shopping experience similar to a retail mall, thereby offering one-stop-solution to all the electronic needs of their existing and prospective customers. They retail these products either through Multi Brand Outlets (MBO) or Exclusive Brand Outlets (EBO) model stores. The customized product assortment and comprehensive product portfolio offers them with better visibility, brand recognition, deeper market penetration and increased customer base.

Strategically located logistics and warehousing facilities backed by stringent inventory management

The company operates nine large warehouses with six large warehouses in Hyderabad to cater to the Telangana region, one central warehouse in Vijayawada for the Andhra Pradesh region and two warehouses in NCR for the NCR region. Further, they also has several individual storage areas of varying sizes to cater to individual stores or a group of stores. The company's strategically located warehousing facilities ensures timely delivery at cost competitive prices due to the reduced procurement and transportation costs. Further, its stores utilizes a computerized inventory management system, which tracks the inventory level and movement of SKUs on a daily basis. The inventory management system also records specific information in respect of its inventory, such as stock description, merchandise mix and positioning, prices and sales, on an individual store basis.



Expanding reach across select geographies and deepening footprint in existing markets

EMIL aims to continue to deepen store network in its existing clusters to increase the market share in the Hyderabad, Telangana, and Andhra Pradesh. They aim to follow a peripheral and concentric expansion approach pursuant to target contiguous states and avail new opportunities. They will continue to expand stores through the cluster-based model. They also intend to open stores and build store network in the NCR region by opening 26 MBOs with the proceeds of the IPO. As of August 31,2022, they have operationalized eight stores at NCR and are at various stages of negotiations to enter into arrangements for locking retail property for future requirements of new stores.

The total store count grew from 71 in FY20 to 112 as on August 31, 2022, while the retail business area grew from 0.76mn sq. ft. to 1.12mn sq. ft. over the same period. Increasing penetration in existing cities with a greater number of stores will enable them to enter into new 166 catchment areas and optimize their infrastructure. If opportunity arises, they may adopt a methodical approach in evaluating and selecting suitable locations for the establishment of new stores in the existing clusters, such as local population density, accessibility and proximity to their competitors.

Enhancing sales volume through optimal product assortment and value for money offerings

The company will strive to provide customers with a comprehensive range of products at value for money prices as well as maintain optimal customer service standards. They will continue to introduce new products and focus on optimal product assortment keeping in mind the local needs and preferences. Apart from this, they have also partnered with financial institutions to provide financing solutions in the form of low cost or zero costs EMIs to customers making their products affordable and thereby expanding market reach and brand recognition. They will continue to invest in advertisement and branding and continuously improve its customer relationship management with the intent of creating a long-term relationship with customers, building customer retention and driving sales. They will also undertake various strategies and campaigns to analyze and manage customer interactions throughout the customer lifecycle.



Maintaining & forging new relationships with leading brands across existing and new format stores

They intend to expand their relationship with existing business partners as well as forge new relations with renowned brands in order to set up and operate increased number of stores including EBOs. They also intend to increase the product range presently available across their MBOs. As of August 31, 2022, out of 112 stores, 100 stores are MBOs, including three specialized stores and 12 stores are EBOs. These relationship will also enable them to further diversify product portfolio as well as establish themselves as a comprehensive and complete dealer and distributor of major electronic brands.

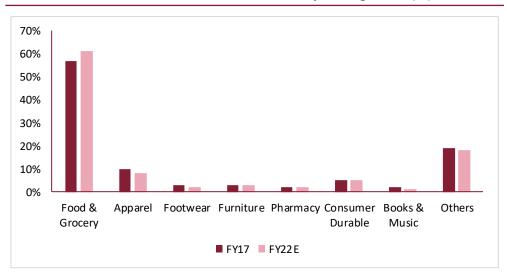
Technology led effective inventory management & lean operating structure to maintain and improve operating efficiencies

They intend to strengthen their internal systems and controls regarding inventory management and improve supply chain management by (i) investing further in technological systems (ii) expanding and upgrading warehouses (iii) adopting best industry practices and (iv) supplement current security system, consisting of manual checks and electronic surveillance. They are also investing in analytics and technology to provide seamless shopping experience to customers as they become more digital in their lifestyle.

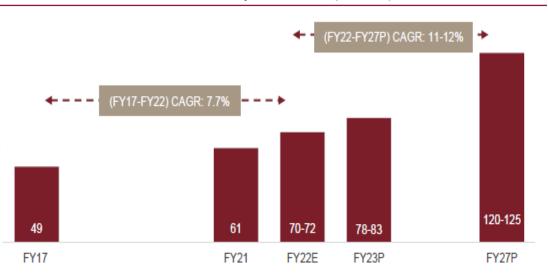


Industry Overview

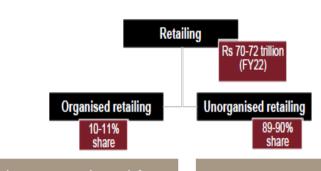
Indian consumer retail basket and spending trend (%)



Retail industry market size (Rs in tn)



Retail: Organised & Unorganised

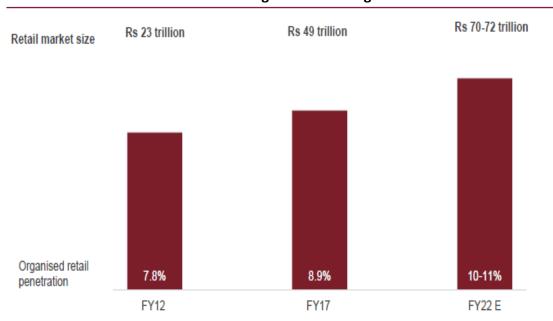


A format whereby consumers can buy goods from a similar purchase environment across more than one physical location. These typically comprise chain stores, either owned or franchised by a central entity.

It includes e-retail, where products are sold via the online retail and online marketplace business models

Unorganised retailing refers to small retailers selling goods via traditional formats such as counter stores, kirana shops, street markets, kiosks and vendors, where the ownership and management rests with one person/family.

Share of organised retailing

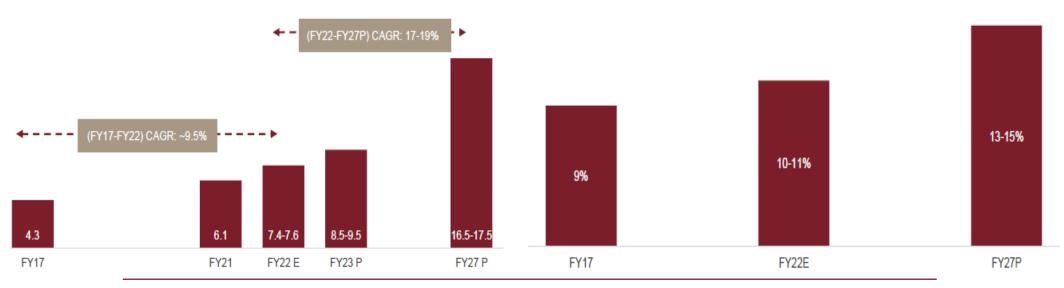




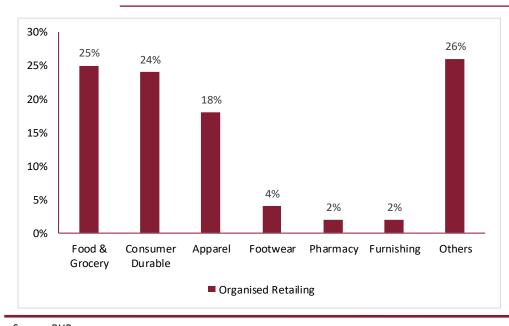
Industry Overview

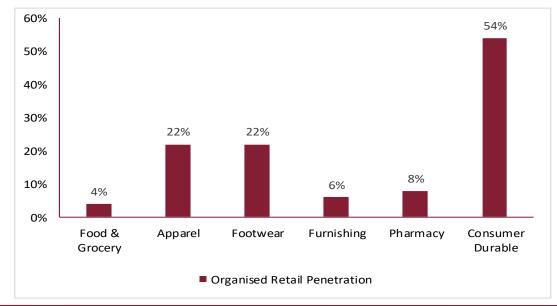


Expansion of Organised retail penetration



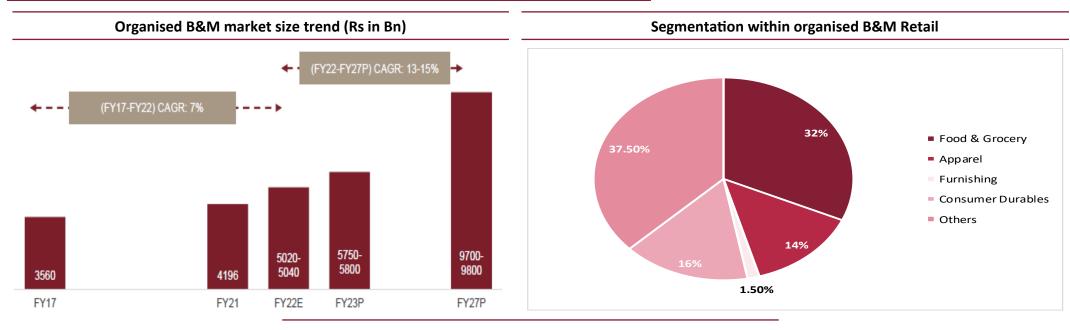
Share in organized retailing and penetration by vertical as of fiscal 2022



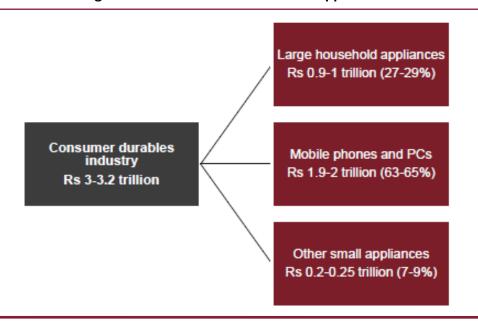




Industry Overview



Market segmentation of consumer durable appliances in India

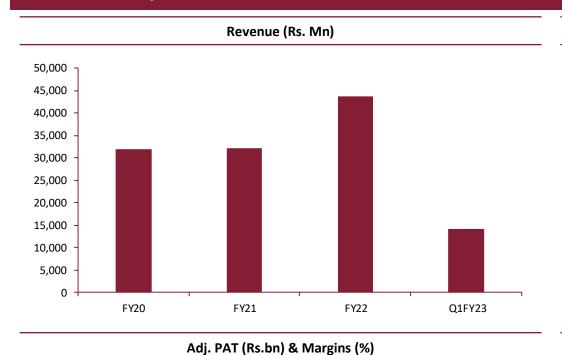


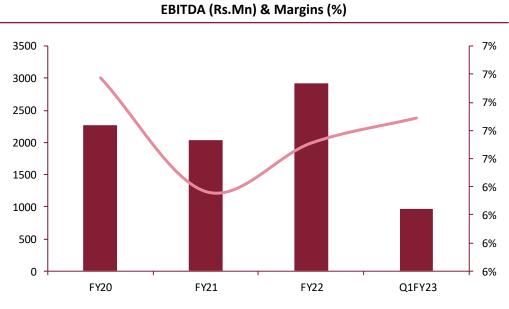


- Company's operations are majorly concentrated in Andhra Pradesh and Telangana, any adverse development in these regions could materially impact their revenues and operations.
- Stiff competition from online retailers who are able to offer wide range of products at competitive prices.
- Verdict against the company of ongoing legal proceedings could have an adverse effect on the business.
- Any delay or failure on the part of the external suppliers to deliver products, may materially and adversely affect their business, profitability and reputation.

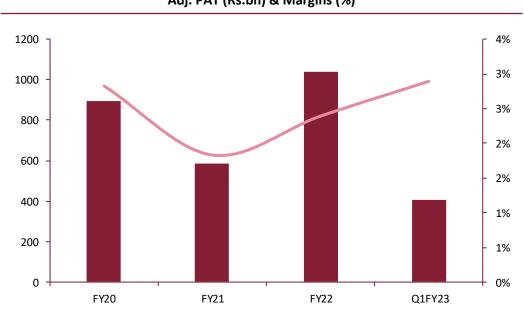


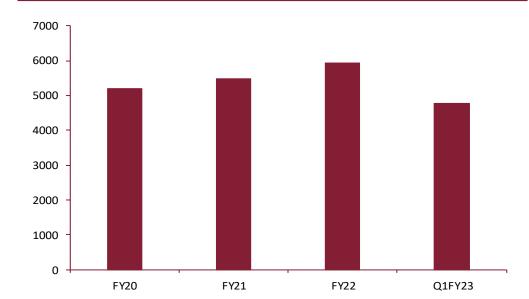
Financial Story





Total Debt (Rs. Mn)





Source: RHP,Indsec Research Page 10



INDSEC Rating Distribution

BUY: Expected total return of over 15% within the next 12-18 months.

HOLD: Expected total return between 0% to 15% within the next 12-18 months.

SELL: Expected total return is negative within the next 12-18 months.

NEUTRAL: No investment opinion, stock under review.

Note: Considering the current pandemic situation, the duration for the price target may vary depending on how the macro scenario plays out. Therefore, the duration which has been mentioned as a period of 12-18 months for upside/downside target may be higher for certain companies.

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