



## **IRCTC Limited**

Price Band: INR 315 - 320

### **Subscribe**

Indian Railway Catering and Tourism Corporation Limited ("IRCTC"), a Central Public Sector Enterprise, is the only entity authorized by Indian Railways to provide catering services to railways, online railway tickets and packaged drinking water at railway stations and trains in India.

Strong regulatory moat around each of the businesses: As the sole entity authorized by Indian Railways to provide its services, the company enjoys significant barriers to entry for each business segment. The company is likely to reap future benefits of favourable regulations as it scales other products like e-wallets, train operations, and hotels.

Significant trigger after the re-instatement of convenience charge on etickets: Effective Sept 1, 2019, the company has reinstated the convenience fee (in the range of INR10-30/booking) on its web and mobile platforms. Since, IRCTC handles ~25 mn transactions a month, this has an incremental revenue potential in the range of INR3b-INR9b, which according to the management, the majority of revenues are likely to flow to the bottom-line.

High return ratios with healthy dividend payouts: The result of an asset-light business model, the company has high return ratios with RoCE and RoE of ~25% with dividend payouts of more than 40% of net profits, over the past two years, higher than the regulatory norm of 30%. Moreover, healthy cash balances (more than the networth of the company) provides comfort against business uncertainties.

**Object of Issue:** The issue is entirely an offer-for-sale (OFS) by Government of India (20 mn shares), implying an issue size of INR6.4 bn and a post-issue market capitalization of INR 51.2 bn (at the higher price band).

**View:** Based on FY19 consolidated numbers, the issue is priced at a P/E of 19x. The company is likely to benefit from i) monopolistic nature of business, ii) significant growth over FY19-21 iii) an asset-light business model with healthy dividend payouts, and iv) strong parentage. Thus, investors can Subscribe to the IPO.

## Financials & Valuations (INR mn)

Y/E March	FY17	FY18	FY19
Revenue	15,197	14,661	18,679
Revenue growth (%)	NA	-3.5	27.4
EBITDA	3,124	2,730	3,721
EBITDA Margin (%)	20.6	18.6	19.9
EBITDA growth (%)	NA	-12.6%	36.3%
Adj. PAT	2,291	2,206	2,726
EPS (INR)	14.3	13.8	17.0
EPS Growth (%)	NA	-3.7	23.6
RoE	NA	25.3	27.3
RoCE	NA	25.6	27.4
Dividend Payout (%)	32.4	46.3	51.6
PE (x) (At higher price			
band)	22.3	23.2	18.8

**ISSUE SUMMARY Issue Opens** 30-Sept-19 3-Oct-19 **Issue Closes** Offer Price (INR per share) 315-320 Face Value (INR) 10 160 Pre Issue Shares o/s (mn) Offer for Sale (No of sh. mn) 20 Fresh Issue (mn) ^Issue Size (INR bn) 6.4 50% QIB Non-institutional 15% Retail 35%

^ Issue Size (@INR320)

POST ISSUE DETAILS	
Mcap @INR320/sh. (INR bn)	51.2
Shareholding pattern	
Promoters	87.4%
Non-Promoters	12.6%

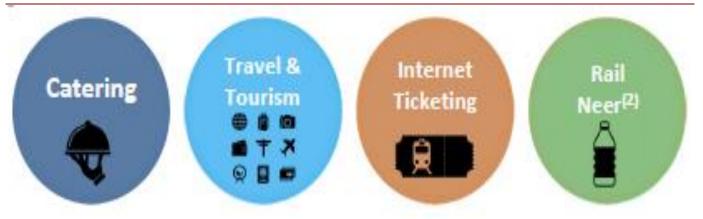
Investors are advised to refer through disclosures made at the end of the Research Report.

## **About the Company**

IRCTC, a Government of India Enterprise, was incorporated with the objective to upgrade, modernize and professionalize catering and hospitality services, managing hospitality services at railway stations, on trains and other locations and to promote international and domestic tourism in India through public-private participation. It is under the administrative control of the Ministry of Railways (MoR) and is the only entity authorized by Indian Railways to provide Catering Services to railways, Online railway tickets and Packaged drinking water at railway stations and trains in India.

It operates one of the most transacted websites, www.irctc.co.in, in the Asia-Pacific region with transaction volume averaging 25 million to 28 million transactions per month. In order to provide a "one stop solution" to customers, it diversified into other businesses, including services such as e-catering, executive lounges, budget hotels and travel & tourism.

**Exhibit 1: Business Segments of IRCTC** 



Source: RHP, MOFSL

# **Business Segments**

IRCTC has 4 primary business segments:-

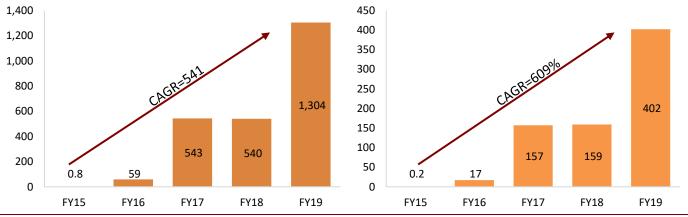
- Catering services (55% of FY19 revenues): With the Catering Policy 2017, the responsibility for the entire catering services on all mobile units, as well as part of static catering services of Indian Railways have been handed over to IRCTC. Mobile catering involves catering services on trains. This can be further divided into:-
  - Services on prepaid trains like Rajdhani, Shatabadi, and Duronto, where the meals are included in the ticket prices and IRCTC receives a re-imbursement from Indian Railways (INR 5bn in FY19).
  - Services on trains where meals are not included in the ticket prices.
     IRCTC ensures quality and timeliness of food prepared and in return receives a license fee. The sharing of license fee between Indian

Railways and IRCTC is in the ratio of 40:60 as agreed with the Ministry of Railways. A network of base kitchens supports the supply of meals on mobile trains in accordance with the Catering Policy 2017. IRCTC has identified 54 such kitchen units/stations which supply food to these trains. 36 out of the 54 kitchen units are existing units to be renovated and modified and the other 18 kitchen units will be set up on land to be provided by Indian Railways.

 Static catering services: This includes catering services at stations comprising fast food units, food plazas, Jan Ahaars, refreshment rooms, base kitchens, and at executive lounges and other facilities at station premises such as budget hotels and Rail Yatri Niwas. IRCTC receives a license fee in exchange for services, which it needs to share with Ministry of Railways.

Exhibit 2: E-catering services order volume (thousand) Exhibit 3

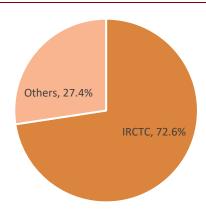
Exhibit 3: E-catering services revenue (Rs mn)



Source: RHP, MOFSL Source: RHP, MOFSL

- Internet ticketing (12% of FY19 revenues): IRCTC is the only entity authorized to offer Indian Railways' ticket online. Irctc.com is one of the largest websites in the Asia-Pacific region with a transaction volume of more than 25mn/month, and 7 mn logins per day. Powered by the increasing internet penetration in India, ~72% of total Indian Railways' ticket bookings were done online through company's website/mobile application.
  - Regulatory changes: On November 22, 2016 removed the charges levied by IRCTC on passengers booking railway tickets online (INR20 40) as a method to promote digital payments. For FY18 and FY19, Ministry of Finance reimbursed the IRCTC an amount of INR800mn and INR880 mn, respectively for its operations costs. With effect from September 1, 2019, IRCTC has re-instated convenience fee of INR 10-30/booking on the passengers for the booking railway tickets online. Moreover, according to the management, this fee will no longer have to be shared with the Ministry of Railways.

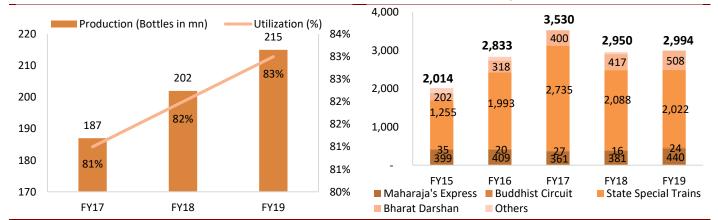
Exhibit 4: IRCTC's dominant market share in Railway Bookings



Source: RHP, MOFSL

Packaged Drinking Water (9% of FY19 revenues): IRCTC is the only entity authorized to manufacture and distribute packaged drinking water on railway stations and trains. IRCTC does so under the brand name, "Rail Neer". IRCTC has 10 operational plants with a cumulative manufacturing capacity of 1.1 mn liters per day. The company has plans of setting up 9 new plants to cater to unmet demand.

Exhibit 5: Performance of Rail Neer Plants Exhibit 6: IRCTC's revenue from major tourist trains (Rs mn)



Source: RHP, MOFSL Source: RHP, MOFSL

Travel and Tourism (24% of FY19 revenues): The various tourism services offered by IRCTC includes Luxury Train Tours Maharajas' Express, Buddhist Circuit Special Train, Bharat Darshan Special Tourist Trains, theme based tourist trains, Rail Tour Packages, international and domestic air packages, land tour packages, hotel booking, car rental, LTC tours and event management. The company is a one stop shop for all travel and tourism related services, and operate their own tourism portal, www.irctctourism.com through which they offers these products and services.

# **Risk and concerns**

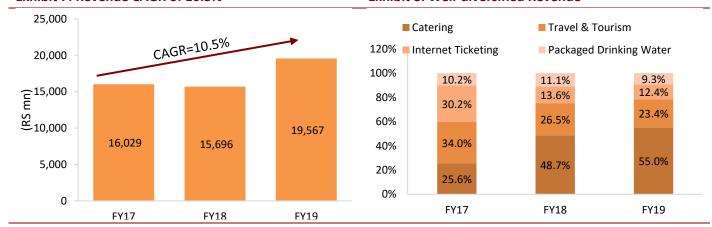
Regulatory risk: As IRCTC is a Government of India Enterprise, it faces various regulatory
challenges. Any adverse change in policy of the Ministry of Railways may adversely
affect the business and results of operations. The company has suffered in the past due
to changes in policy and this risk is likely to be an overhang on the stock going forward
as well.

• <u>Technological risk:</u> The future success depends on the ability of the company to upgrade services and infrastructure ahead of rapidly evolving consumer demands.

# **Story in Charts**

**Exhibit 7: Revenue CAGR of 10.5%** 

**Exhibit 8: Well-diversified Revenue** 

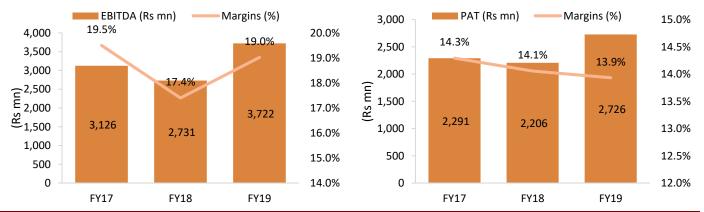


Source: RHP, MOFSL

Source: RHP, MOFSL

**Exhibit 9: Strong EBITDA Margins .....** 

**Exhibit 10: .....and PAT Margins** 

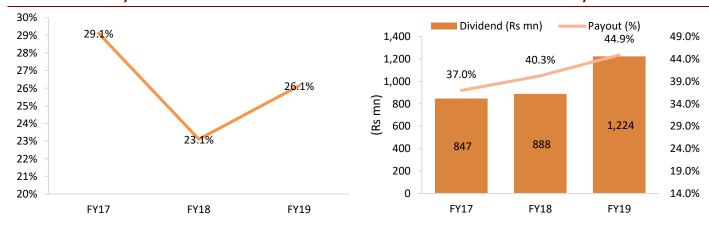


Source: RHP, MOFSL

Source: RHP, MOFSL

**Exhibit 11: Healthy RoE** 

**Exhibit 12: Robust Dividend Payout** 



Source: RHP, MOFSL

Source: RHP, MOFSL

# **Financial Analysis**

## Income Statement (INR Mn)

Y/E March	FY17	FY18	FY19
Net Sales	15,197	14,661	18,679
Change (%)	NA	-3.5	27.4
Total Expenditure	12,073	11,931	14,958
% of Sales	79.4	81.4	80.1
EBITDA	3,124	2,730	3,721
Margin (%)	20.6	18.6	19.9
Depreciation	224	236	286
EBIT	2,900	2,494	3,435
Int. and Finance Charges	25	29	23
Other Income	675	991	888
PBT	3,550	3,456	4,300
Tax	1,259	1,250	1,574
Tax Rate (%)	35.5	36.2	36.6
Min. Int. & Assoc. Share	0	0	0
Reported PAT	2,291	2,206	2,726
Adjusted PAT	2,291	2,206	2,726

Source: Company RHP, MOFSL

## **Balance Sheet (INR Mn)**

Y/E March	FY17	FY18	FY19
Share Capital	400	400	1,600
Reserves	7,466	9,145	8,828
Net Worth	7,866	9,545	10,428
Deferred Tax (Net)	-575	-464	-771
Total Capital Employed	7,291	9,081	9,657
Net Fixed Assets	1,578	1,556	1,471
Capital WIP	168	77	404
Investments	26	30	25
Current Assets	15,786	20,723	22,815
Inventory	66	74	79
Debtors	2,894	5,509	5,817
Cash and Bank Balance	8,549	8,339	11,400
Loans and Advances & OCA	4,277	6,801	5,519
Curr. Liability & Provisions	10,393	13,646	15,410
Account Payables	5,603	6,718	8,179
Current Liabilities	4,723	6,895	6,839
Other Long Term Liab. & Provs.	67	33	392
Net Current Assets	5,393	7,077	7,405
Appl. of Funds	7,291	9,081	9,657

Source: Company RHP, MOFSL

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Y/E March	FY17	FY18	FY19
Basic (INR)			
EPS	14.3	13.8	17.0
Cash EPS	15.7	15.3	18.8
BV/Share	49.2	59.7	65.2
DPS	4.0	5.6	7.7
Payout (%)	32.4	46.3	51.6
Valuation (x)			
P/E	22.3	23.2	18.8
Cash P/E	20.4	21.0	17.0
P/BV	6.5	5.4	4.9
EV/Sales	0.3	0.3	2.1
EV/EBITDA	1.4	1.6	10.7
Dividend Yield (%)	1.3	1.7	2.4
FCF per share	76.6	-2.7	27.4
Return Ratios (%)			
RoE	NA	25.3	27.3
RoCE	NA	25.6	27.4
<b>Working Capital Ratios</b>			
Asset Turnover (x)	4.2	1.8	2.0
Inventory (Days)	1	2	1
Debtor (Days)	35	105	111
Creditor (Days)	67	153	146

Source: Company RHP, MOFSL

\*Calculated at upper price band

\*\*All ratios adjusted for bonus issued in FY19

## Cash Flow Statement (INR mn)

Y/E March	FY17	FY18	FY19
OP/(Loss) before Tax	3,551	3,456	4,300
Depreciation	224	237	286
Direct Taxes Paid	-1,381	-1,259	-1,627
(Inc)/Dec in WC	1,423	-1,769	2,599
CF from Operations	3,817	665	5,558
Others	-434	-429	-632
CF from Operating incl EO	3,383	236	4,926
(Inc)/Dec in FA	-321	-345	-543
Free Cash Flow	3,062	-109	4,383
(Pur)/Sale of Investments	-1	1	-2
Others	1,257	747	-2,920
CF from Investments	935	403	-3,465
Dividend Paid	-1,359	-568	-1,793
CF from Fin. Activity	-1,359	-568	-1,793
Inc/Dec of Cash	2,959	71	-332
Opening Balance	1,902	4,861	4,932

Source: Company RHP, MOFSL

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	<-10%
NEUTRAL	> - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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