

| Retail Research | IPO Note |
|----------------------------|----------------------------|
| Sector: ITES | Price Band (Rs): 233 - 245 |
| 28 th June 2025 | Recommendation: SUBSCRIBE |

Company Overview:

Crizac Ltd., is a B2B education platform for agents and global institutions of higher education. It offers international student recruitment solutions to global institutions of higher education. Crizac was founded in 2011 and is based out of Kolkata, West Bengal, with co-primary operations in London, United Kingdom. The company mainly serves institutions in the United Kingdom, Canada, Republic of Ireland, Australia and New Zealand (ANZ) with student recruitment solutions from India into the United Kingdom being the core strength of the company. It operates a proprietary technology platform that offers real-time access to global higher education institutions related updates such as admission requirements and deadlines. The company has partnered with prestigious global institutions which includes University of Birmingham, University of Greenwich, University of West London, etc. Crizac sources applications for enrolment into global institutions of higher education from over 75 countries through its comprehensive agent network across the world. As of Mar'25, the company had 10,362 agents registered on the company's proprietary technology platform.

Key Highlights:

- 1. Entrenched relationship with global network of institutions: Over the years, the company has built strong relationship with renowned global institutions of higher education across the world. Since FY23, Crizac has worked with over 173 global institutions in the UK, Canada, Republic of Ireland, Australia and New Zealand. Company's experience and ability to adapt approach with institutions across different demography and recruitment preferences has been a key driving factor in its growth. Furthermore, the company provides services such as marketing, brand management and admission office management to select global institutions of higher education. This creates an awareness about the global institutions among the agents. Thus, ensuring a long-term working relationship with the global institutions.
- 2. Comprehensive agent network: Crizac has a widespread network of agents spread across the globe. As of Mar'25, the company had 10,362 registered agents from 75 countries registered on its proprietary technology platform. During FY25, the company had 3,948 active agents in over 39 countries including the UK, Nigeria, Nepal, Sri Lanka, Vietnam, Egypt and Kenya. Company's widespread agent network help source a large pool of students from diverse backgrounds, seeking admission across diverse disciplines in international global institutions of higher education.
- **3. Scalable tech platform:** Being a tech platform for agents and global institutions, the company has a strong focus on its proprietary tech platform. Crizac's proprietary tech platform help facilitates streamlined communication between registered agents and institutions globally. The in-house team evaluates the applications based on the preference of global higher education institutions and process only eligible applications. The platform helps analyse the veracity of applications and also ranks agents based on quality, completeness and conversion percentage of applications.

Valuation: The company has strong presence in international higher education consultancy. Over the years, the company has diversified its sourcing by foraying into different geographies. Strong relationship with renowned global institutions of higher education augurs well for Crizac. Company's plans to expand into the US market and enter into B2C ancillary services will aid in revenue growth and margin. The company in the past 2 years has registered Revenue/EBITDA/PAT CAGR of 76%/43%/18% to Rs 849 cr/Rs 213 cr/153 cr, respectively. At the upper price band of Rs 245, the issue is valued at a P/E multiple of 28x of its FY25 earning on post issue capital. While comparing the issue with its close peer, the IPO is fairly priced. We recommend investors to SUBSCRIBE the issue at cut-off price.

| Issue Details | |
|----------------------------------|--|
| Date of Opening | 2 nd July 2025 |
| Date of Closing | 4 th July 2025 |
| Price Band (Rs) | 233 - 245 |
| Offer for Sale (Rs cr) | 860 |
| Issue Size (Rs cr) | 860 |
| Issue Size (No. of shares) | 3,69,09,871 - 3,51,02,041 |
| Face Value (Rs) | 2 |
| Post Issue Market Cap (Rs cr) | 4,077 – 4,287 |
| BRLMs | Equirus Capital, Anand Rathi Advisors |
| Registrar | MUFG Intime India Pvt Ltd. |
| Bid Lot | 61 shares and in multiple thereof |
| QIB shares | 55% |
| Retail shares | 35% |
| NIB shares | 15% |

| Shareholding Pattern | | | | |
|---------------------------|--------------|-----|--|--|
| Pre-Issue No. of Shares % | | | | |
| Promoter & Promoter Group | 17,49,82,500 | 100 | | |
| Public & Others | - | - | | |
| Total | 17,49,82,500 | 100 | | |

| Post Issue @ Lower Price Band | No. of Shares | % |
|-------------------------------|---------------|-------|
| Promoter & Promoter Group | 13,80,72,629 | 78.9 |
| Public & Others | 3,69,09,871 | 21.1 |
| Total | 17,49,82,500 | 100.0 |

| Post Issue @ Upper Price Band | No. of Shares | % |
|-------------------------------|---------------|-------|
| Promoter & Promoter Group | 13,98,80,459 | 79.9 |
| Public & Others | 3,51,02,041 | 20.1 |
| Total | 17,49,82,500 | 100.0 |

Source: RHP, SSL Research

Key Financial Metrics

| Particulars (Rs cr) | FY23 | FY24 | FY25 |
|-------------------------|-------|-------|-------|
| Revenue from Operations | 274.1 | 530.1 | 849.5 |
| EBITDA | 104.8 | 146.5 | 212.8 |
| Adj. PAT | 110.1 | 192.8 | 152.9 |
| EBITDA Margin (%) | 38.2 | 27.6 | 25.1 |
| Adj. PAT Margin (%) | 40.2 | 36.4 | 18.0 |
| ROE (%) | 50.1 | 56.8 | 30.4 |
| ROCE (%) | 67.1 | 77.2 | 40.2 |
| P/E (x) | 38.9 | 22.2 | 28.0 |

Source: RHP, SSL Research

Risk Factors

- **Dependence on few global institutions:** During FY23/FY24/FY25, top 3 global institutions of higher education contributed 63%/64%/53% to the revenue.
- **Inability to maintain collaboration:** Inability to achieve objectives of contract with global institutions may lead to contract termination.
- Regulatory risk: Any change in regulations related to visa requirements or restriction on travel may affect the business.
- **Geopolitical Risk:** Adverse geopolitical developments may affect student enrollment into global institutions of higher education.
- **Cybersecurity Risk:** Being an end-to-end tech platform, any cyber-attack on the company's tech platform may lead to data leak and disruptions.

Growth Strategies

- Deepening ties with the existing network of agents globally, along with expansion of agent network in China.
- Expanding geographic footprint with particular focus on expanding presence in Ireland, Canada, and New Zealand.
- Establish presence in the United States
- Diversify into service offerings such as student loans, foreign exchange facility, visa application assistance, and accommodation.
- Enhance the brand profile including online presence through efficient marketing strategies.
- Inorganic growth to foray into B2C business model i.e., catering directly to the students without an agent in between.

Tech Platform



Agents

- Responsible for sourcing student applications;
- Uploads Student information including Demographics, Documents, Fee Structure, Preferred Course and Destination

Crizac Limited

- Processes the applications submitted by the Agents as per the requirements set by various global institutions of higher education;
- Depending on the work entrusted to us by the global institutions of higher education, this includes filtering applications basis criteria prescribed by such global institutions of higher education, checking the application from completeness perspective.

Institutions of higher Education

Evaluate the applications basis internal criteria:

Where required, seek additional information/ clarification from Crizac which seeks the same from Agents;

Once satisfied, issues Admission Letters

Source: RHP, SSL Research

Operational KPI

| Particulars | FY23 | FY24 | FY25 |
|--|--------|--------|--------|
| No. of Students Applications Processed | 17,294 | 26,250 | 27,590 |
| No. of Active Agents | 1,819 | 2,532 | 3,948 |
| No. of Global Institutions Catered | 111 | 124 | 173 |

Source: RHP, SSL Research

Applications Processed - Geography-wise

| Particulars (no.) | FY23 | FY24 | FY25 |
|------------------------|----------|----------|----------|
| India | 1,52,539 | 1,92,230 | 1,65,541 |
| Asia (excluding India) | 9,971 | 42,105 | 85,376 |
| Africa | 9,728 | 27,143 | 22,091 |
| Others | 701 | 1,024 | 2,889 |
| Total | 1,72,939 | 2,62,502 | 2,75,897 |

Source: RHP, SSL Research

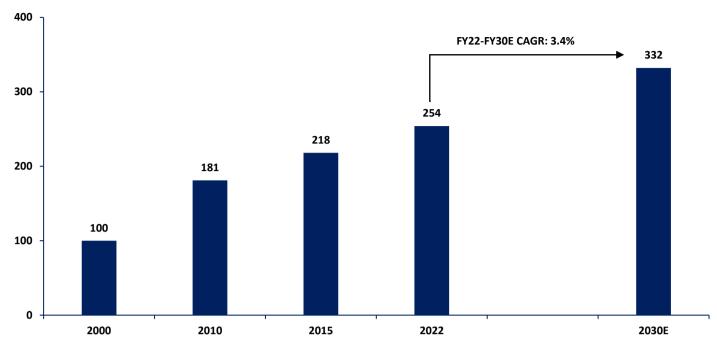
Active Agents - Geography-wise

| Geography | FY25 |
|-------------------|-------|
| India | 2,237 |
| Rest of the world | 1,711 |
| Total | 3,948 |

Source: RHP, SSL Research

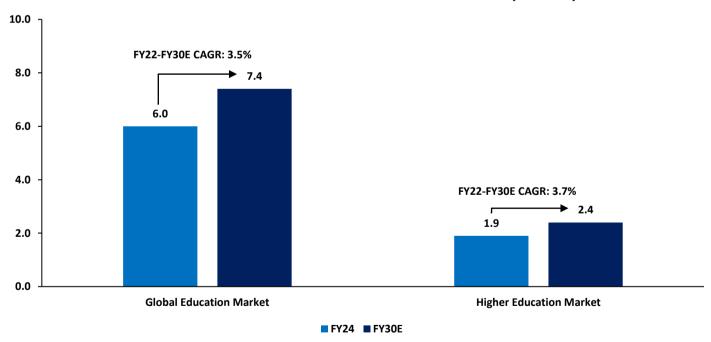
Industry Overview

Global Higher Education Enrollments (mn)



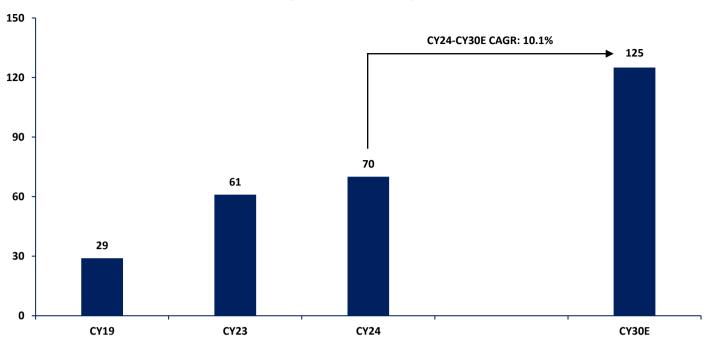
Source: RHP, SSL Research

Global Education Sector Market Size - FY24-30E (USD Tn)



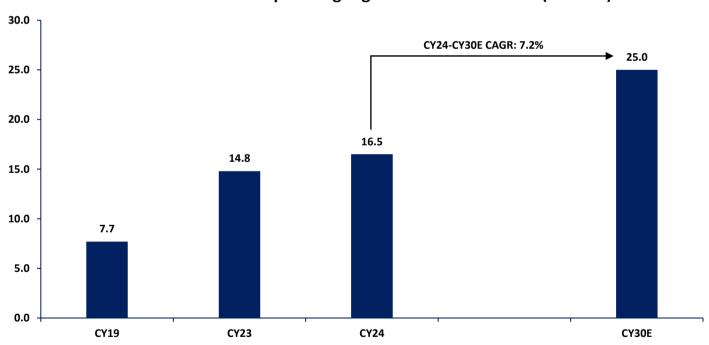
Source: RHP, SSL Research

India - Total Foreign Education Expenditure (USD bn)



Source: RHP, SSL Research

India - Total Students pursuing Higher Education abroad (in lakhs)



Source: RHP, SSL Research

Financial Snapshot

| INCOME STATEMENT | | | | |
|-------------------------------------|-------|-------|-------|--|
| Particulars (Rs cr) | FY23 | FY24 | FY25 | |
| Revenue from Operations | 274 | 530 | 849 | |
| YoY growth (%) | - | 93.4% | 60.3% | |
| Cost of Services | 114 | 344 | 599 | |
| Gross Profit | 160 | 186 | 250 | |
| Gross margin (%) | 58.5% | 35.1% | 29.5% | |
| Employee Cost | 4 | 7 | 19 | |
| Other Operating Expenses | 51 | 33 | 18 | |
| EBITDA | 105 | 147 | 213 | |
| EBITDA margin (%) | 38.2% | 27.6% | 25.1% | |
| Other Income | 45 | 129 | 35 | |
| Interest Exp. | 0 | 0 | 0 | |
| Depreciation | 2 | 13 | 46 | |
| РВТ | 147 | 262 | 202 | |
| Exceptional item/Extraordinary item | 0 | -75 | 0 | |
| Tax | 37 | 69 | 50 | |
| Adj. PAT | 110 | 193 | 153 | |
| Adj. PAT margin (%) | 40.2% | 36.4% | 18.0% | |
| EPS | 6.3 | 11.0 | 8.7 | |

| BALANCE SHEET | | | | |
|-------------------------------------|------|------|------|--|
| Particulars (Rs cr) | FY23 | FY24 | FY25 | |
| Assets | | | | |
| Net Block | 6 | 12 | 11 | |
| Intangible Assets | - | 94 | 61 | |
| Intangible Assets under development | - | - | - | |
| Right of use assets | 14 | 14 | 12 | |
| Other Non-current Assets | 33 | 59 | 195 | |
| Current Assets | | | | |
| Current Investment | 80 | 115 | - | |
| Trade receivables | - | 168 | 256 | |
| Cash and Bank Balances | 67 | 123 | 311 | |
| Other Current Assets | 32 | 7 | 32 | |
| Total Current Assets | 179 | 413 | 599 | |
| Current Liabilities & Provisions | | | | |
| Trade payables | - | 130 | 261 | |
| Other current liabilities | 1 | 18 | 107 | |
| Short-term provisions | - | 75 | - | |
| Total Current Liabilities | 1 | 224 | 368 | |
| Net Current Assets | 178 | 190 | 231 | |
| <u>Total Assets</u> | 231 | 367 | 510 | |
| Liabilities | | | | |
| Share Capital | 10 | 35 | 35 | |
| Reserves and Surplus | 210 | 304 | 468 | |
| Total Shareholders' Funds | 220 | 339 | 503 | |
| Total Debt | - | - | - | |
| Other Long-Term Liabilities | - | - | - | |
| Net Deferred Tax Liability | 11 | 28 | 6 | |
| <u>Total Liabilities</u> | 231 | 367 | 510 | |

| Cashflows (Rs cr) | FY23 | FY24 | FY25 |
|-------------------------------------|------|------|-------|
| Cash flow from Operating Activities | 52 | 101 | 187 |
| Cash flow from Investing Activities | (46) | (67) | (149) |
| Cash flow from Financing Activities | - | - | - |
| Free Cash Flow | 50 | (19) | 186 |

| RATIOS | | | | | |
|-----------------------------|-------|------|------|--|--|
| | FY23 | FY24 | FY25 | | |
| Profitability (%) | | | | | |
| Return on Assets | 47.4 | 32.6 | 17.4 | | |
| Return on Capital Employed | 67.1 | 77.2 | 40.2 | | |
| Return on Equity | 50.1 | 56.8 | 30.4 | | |
| Margin Analysis (%) | | | | | |
| Gross Margin | 58.5 | 35.1 | 29.5 | | |
| EBITDA Margin | 38.2 | 27.6 | 25.1 | | |
| Net Profit Margin | 40.2 | 36.4 | 18.0 | | |
| Short-Term Liquidity | | | | | |
| Current Ratio (x) | 154.7 | 1.8 | 1.6 | | |
| Quick Ratio (x) | 154.7 | 1.8 | 1.6 | | |
| Avg. Days Sales Outstanding | - | 116 | 110 | | |
| Avg. Days Payables | 1 | 138 | 159 | | |
| Fixed asset turnover (x) | 14.1 | 4.5 | 10.8 | | |
| Valuation Ratios | | | | | |
| EV/EBITDA (x) | 40.3 | 28.4 | 18.7 | | |
| P/E (x) | 38.9 | 22.2 | 28.0 | | |
| P/B (x) | 19.5 | 12.6 | 8.5 | | |
| EV/Sales (x) | 15.4 | 7.9 | 4.7 | | |

^{*}Valuation ratios are based on pre-issue capital at the upper price band

Source: RHP, SSL Research

Peer Comparison - FY25

| Particulars (Rs cr) | Crizac Ltd. | Indiamart Intermesh Ltd |
|---------------------|-------------|-------------------------|
| CMP (Rs) | 245.0 | 2,610.0 |
| Sales | 849.5 | 1,388.0 |
| EBITDA | 212.8 | 474.0 |
| Net Profit | 152.9 | 528.0 |
| Mkt Cap. | 4,287.1 | 15,668.0 |
| Enterprise Value | 3,976.5 | 15,584.0 |
| EBITDA Margin (%) | 25.1 | 34.1 |
| Net Margin (%) | 18.0 | 38.0 |
| P/E (x) | 28.0 | 29.7 |
| EV/EBITDA (x) | 18.7 | 32.9 |
| RoE (%) | 30.4 | 24.2 |
| RoCE (%) | 40.2 | 20.2 |
| EV/Sales (x) | 4.7 | 11.2 |

For Crizac Ltd, the Market Cap, EV/EBITDA (x) & P/E (x) are calculated on post-issue equity share capital based on the upper price band.

Crizac Ltd does not have any listed like to like industry peers in India. We have chosen the above company as peer based on the disclosure made by company in RHP.

CMP as on 27th June, 2025.

Source: RHP, SSL Research

SBICAP Securities Limited

(CIN): U65999MH2005PLC155485 | Research Analyst Registration No INH000000602
SEBI Registration No.: Stock Broker: INZ000200032 | CDSL: IN-DP-314-2017 | NSDL: IN-DP-NSDL-369-2014 | Research Analyst: INH000000602
IRDA/RW/IR2/2015/081 | IRDA/RW/IR1/2016/041 | IRDA: CA0103

Registered & Corporate Office: Marathon Futurex, A Wing, 12th Floor, N. M. Joshi Marg, Lower Parel, Mumbai-400013.

For any information contact us:

022-6854 5555

E-mail: helpdesk@sbicapsec.com | Web: www.sbisecurities.in

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| Name | Qualification | Designation |
|------------------|--------------------------------|--|
| Sudeep Shah | MMS-Finance | DVP- Technical & Derivative Research |
| Sunny Agrawal | B.E, MBA (Finance) | DVP - Fundamental Research |
| Rajesh Gupta | PGDBM (Finance), MA (Bus. Eco) | AVP - Fundamental Research |
| Monica Chauhan | C.A. | Research Analyst - Equity Fundamentals |
| Harsh Vasa | CA | Research Analyst - Equity Fundamentals |
| Sumeet Shah | B.E., CFA | Research Analyst - Equity Fundamentals |
| Sweta Padhi | MBA (Finance) | Research Analyst - Equity Fundamentals |
| Uday Chandgothia | B-Tech, MBA (Finance) | Research Associate - Equity Fundamentals |
| Arnav Sane | BMS (Finance) | Research Associate - Equity Fundamentals |
| Shubham Purohit | BMS (Finance) | Research Associate - Equity Fundamentals |
| Gautam Updhyaya | MBA (Finance) | Research Analyst - Equity Derivatives |
| Vinayak Gangule | BE (IT) | Research Analyst - Equity Technicals |
| Ashwin Ramani | B.Com | Research Analyst- Equity Technicals |
| Sagar Peswani | B.Tech (ECE) | Research Associate - Equity Technicals |
| Kalpesh Mangade | B.Com | MIS Analyst - Retail Research |

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Sudeep Shah

Sudeep Sheh.

DVP – Technical & Derivative Research

Sunny Agrawal

DVP - Fundamental Research