

29<sup>th</sup> November, 2022

Recommendation	Subsc	ribe		
Price Band		Rs 548 – 577		
Bidding Date	30 <sup>th</sup> Nov – 02 <sup>nd</sup> De			
Book Running Lead Manager	Axis Capital,DAM Capital, JM Financial			
Registrar	Link Intime			
Sector	Auto Ancillary			
Minimum Retail Application- Det	ail At Cut off Pr	ice		
Number of Shares		72		
Minimum Application Money		Rs 14904		
Discount to retail		0		
Payment Mode		ASBA		
Consolidated Financials (Rs Cr)	FY21	FY22		
Total Income	903	1227		
EBITDA	119	268		
Adj PAT	93	167		
Valuations(FY22)	Upper	Band		
Market Cap (Rs Cr)	260	)4		
Adj EPS	37			
PE	15.	6		
EV/ EBITDA	10.	1		
Enterprise Value (Rs Cr)	271	.7		
Post Issue Shareholding Pattern				
Promoters		20.4%		
Promoter Group Public		45.4%		
Offer structure for different cate	gories	34.2%		
QIB (Including Mutual Fund)	501163	50%		
Non-Institutional		15%		
Retail		35%		
Post Issue Equity (Rs. in cr)		45.13		
Issue Size (Rs in cr)		836		
Face Value (Rs)		10		
Jehan Bhadha Research Analyst (+91 22 6273 8174) jehankersi.bhadha@nirmalbang.com				
Mahima Mehta Research Associate (+91 22 6273 8186) mahima.mehta@nirmalbang.com				

## **BACKGROUND**

Uniparts is a global manufacturer of engineered systems and components for the off-highway market in the agriculture, construction, forestry, mining (CFM) and aftermarket with presence across over 25 countries. Its core product portfolio includes (i) 3-point linkage systems (3PL) and (ii) precision machined parts (PMP).

## **Objects and Details of the Issue:**

The public issue consists of Offer for sale of 1.45 cr Equity Shares aggregating upto ₹836 Cr.

The company will not receive any proceeds from the Offer and all such proceeds will go to the Selling Shareholders.

## **Investment Rationale:**

- Global 3-point linkages (3PL) market is expected to grow at 7% over 2021-26
- Global Precision Machine Part (PMP) market is expected to grow at 7% over 2021-26
- Engineering driven, vertically integrated precision solutions provider
- Global business model optimizing cost-competitiveness and customer supply chain risks
- Long-term relationships with key global customers, including major OEMs, resulting in a well-diversified revenue base
- Focus on higher value addition products and enhanced service offerings to improve the margin profile
- Strategically located manufacturing and warehousing facilities that offer scale and flexibility

## Valuation and Recommendation:-

Uniparts has demonstrated its scalability and execution with the topline growth at 12% CAGR over FY17-22 and has scaled revenue of Rs. 1227 Cr in FY22. The company has reduced their debt from Rs. 330 cr in FY19 to Rs. 83 cr as of June 2022, which has helped Uniparts to improve its bottom line performance. A global player of engineered systems and components for the off-highway market in the agriculture, CFM and aftermarket, is anticipated to increase its market share from present 8% in higher than 70 HP segment. We believe Uniparts is being offered at reasonable valuations at 15.6x FY22 earnings considering peer valuations and future growth opportunities in the 3-PL and PMP industry. We recommend subscribing to the issue.

Financials (Rs Cr)	FY20	FY21	FY22
Net Revenues	907	903	1227
Growth	-14%	<b>0</b> %	36%
EBIDTA	96	119	268
<b>EBITDA Margins</b>	10.6%	13.2%	21.8%
PBT	74	119	229
Adjusted PAT	63	93	167
EPS	13.9	20.6	37
ROCE	13%	18%	29%
EV/Sales	-	-	2.2
EV/EBITDA	-	-	10.1
P/E	-	-	15.6

Source: Company data, NBRR



29<sup>th</sup> November, 2022

# **Company Background**

Uniparts is a global manufacturer of engineered systems and components for the off-highway market in the agriculture, construction, forestry, mining (CFM) and aftermarket with presence across over 25 countries. Its core product portfolio includes (i) 3-point linkage systems (3PL) and (ii) precision machined parts (PMP).

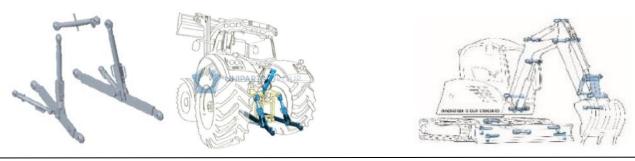
Most of the products are structural and load bearing parts of the equipment and are subject to strict tolerances, specifications and process controls. A series of precision engineering process steps converge in to manufacturing of these products. Uniparts had an estimated 16.68% market share of the global 3PL market in FY22 and an estimated 5.92% market share in the global PMP market in the CFM sector in FY22. Uniparts also caters to the aftermarket segment especially for 3PL product range.

#### **Product Mix (FY22) Industry Mix (FY22)** Geographical Mix (FY22) 5% ■3PL - 3 Point ■ Agri 9% **■** US 5% Linkage 8% Europe 25% CFM - Const., 13% PMP - Precision 36% Forestry, India **Machined Parts** 56% Mining Japan 25% Others Others Others

Source: RHP Source: RHP Source: RHP

## 3PL - 3 Point Linkage

## **PMP – Precision Machined Parts**



Source: RHP Source: RHP

**3PL**: The 3PL system forms a group of assemblies allowing attaching an implement like a plough to the tractor at 3 coupling points. The system is customised to each tractor model and region in which the tractor is used as the specifications vary from region to region. These systems are subject to validation and have to comply with international standards.

**PMP**: Precision Machined Parts is a group of products that are components requiring stringent material and manufacturing specifications and controls. These include pins, bushes and bosses used in articulated joints. These are structural and load bearing parts of the equipment and are subject to strict tolerances, specifications and process controls. The product varies in design and technical specification between different applications. The number of SKUs are high and varied in this product category.



29th November, 2022

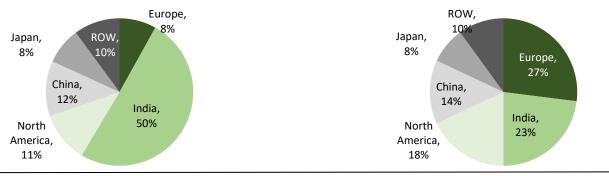
## **Investment Rationale**

## Global 3-point linkages (3PL) market is expected to grow at 7% over 2021-26

The world market for 3-point linkages (3PL) - estimated at USD 360-370 million in 2021 - is expected to grow at nearly 6%-8% in 2021-2026. Although India and China have a share of nearly 50% and 12% respectively of the world tractor production their combined share in global 3PL demand by value is only around 36%. This is primarily due to two key reasons: higher ratio of lower HP tractors in the total population and lower per assembly price of 3PL in these regions. North America, being one of the most mature tractor markets, contributes around 11% of world tractor demand, and is estimated to contribute almost 18% of the total demand for 3PL in the world in 2021. Europe, contributing nearly 8% of the world tractor volume, is one of the key demand geographies for 3PL - contributing almost 27% of the world demand for such parts in value. The global 3PL market (which is intricately linked to tractor demand) is set to grow at a steady pace of 7% CAGR over 2021-26. **Uniparts has a 16.7%** market share of the global 3PL market in the CFM sector in FY22.

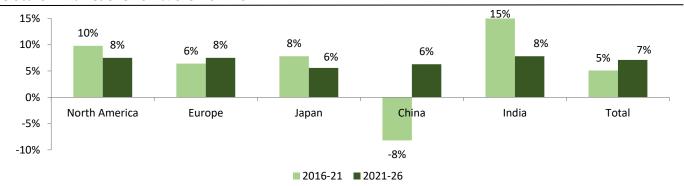
## World Tractor Market by volumes (CY21: 2.13 mn units)

## World 3PL Market (CY21: USD ~360 mn)



Source: RHP Source: RHP

#### Global 3PL Market CAGR of 7% over 2021-26



Source: RHP



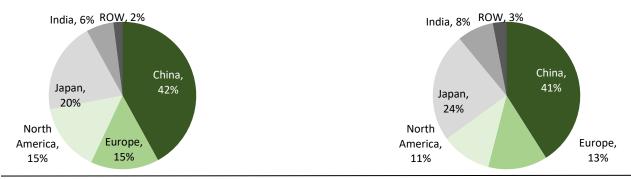
29th November, 2022

## Global Precision Machine Part (PMP) market is expected to grow at 7% over 2021-26

Global market of precision machined parts (PMP) for articulated joints was an estimated USD 648 million in 2021, with 85% and above of the demand from four key geographies China, Japan, Europe and North America. The demand for such products is expected to grow at a healthy 7% CAGR in the 5-year period 2021-2026, powered by strong volume growth in construction equipment production in markets such as Japan and India. Uniparts has a 5.92% market share in the global PMP market in the CFM sector in FY22.

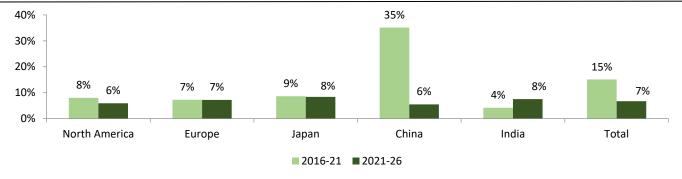
#### World Construction Equipment Market (CY21: 1.29 mn units)

## World PMP Market (CY21: USD ~648 mn)



Source: RHP Source: RHP

#### Global PMP Market CAGR of 7% over 2021-26



Source: RHP

# Engineering driven, vertically integrated precision solutions provider

Uniparts provides comprehensive solutions and manufactures high-quality, critical products and components for OHV (off highway vehicle) industry. Most of its products are critical, structural and load bearing parts of equipment and are subject to strict tolerances and specifications. A series of precision engineering process steps converge to manufacture these products. Company's significant backward and forward integration reduces its dependence on external supply and support services and enables maintenance of quality controls required to service global OEMs and aftermarket clients. The company collaborates with customers on an on-going basis, on joint product development and process innovation programs, to upgrade and customize its products in tandem with customer specifications and requirements.



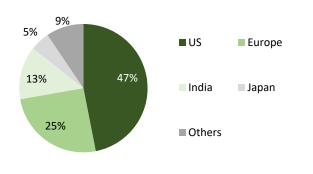
29th November, 2022

## Global business model optimizing cost-competitiveness and customer supply chain risks

Company's global business model serves as an effective solution for customers seeking to rationalize their global sourcing and supply chain by providing them multiple choices in the form of local deliveries and direct exports, while at the same time helping Uniparts to manage its costs and increase margins. Uniparts has grown its global business model in a scalable manner, optimized to provide premium-priced local deliveries manufactured on-shore in smaller lots and with shorter lead times, as well as cost-competitive offshore deliveries from India with longer lead times and inventory cycles.

The company's facilities in India, the United States and Europe are strategically located in proximity to several global OEMs in the OHV industry. In India, Uniparts has five manufacturing facilities, two at Ludhiana, Punjab, one at Visakhapatnam, Andhra Pradesh, and two at Noida, Uttar Pradesh. In the United States, it has one manufacturing, warehousing and distribution facility at Eldridge, lowa and a warehousing and distribution facility at Augusta, Georgia. The company has also set up a warehousing and distribution facility in Hennef, Germany, which serves as a base for serving its European customers.

## Geographical Mix (FY22)



Source: RHP

# Long-term relationships with key global customers, including major original equipment manufacturers, resulting in a well-diversified revenue base

Uniparts has developed long-term relationships with global customers in the agriculture and CFM sectors, such as TAFE, Claas Tractors and Kramp. Four of their top five customers have been its customers for over 10 years. TAFE and Kramp are some of the

customers with whom Uniparts has had relationships for over 15 years, while with customers like Yanmar, it has developed relationships for over 10 years. It has acquired many customers since 2017 that accounted for 9.7% of FY22 revenue; of which one such customer has become a part of its top five customers, reflecting its ability to strengthen relationships with customers. Uniparts has been recognized by its customers as a key supplier and was awarded the "Most Versatile Supplier 2020" by Kubota India. Its entrenched relationship with its customers resulting from its global business model, dual-shore manufacturing, along with the criticality, volume and type of components it supplies, act as effective barriers to entry for other suppliers.

The single largest customer accounted for 33% of revenue in FY22. In addition, sales to top five customers accounted for 56% of revenue in FY22, while sales to top 10 customers accounted for 70% of revenue in FY22.



29th November, 2022

## Focus on higher value addition products and enhanced service offerings to improve the margin profile

Unpiarts continually evaluates product and service opportunities enabling movement towards higher value-addition and improving margin profile. Its Gross and EBITDA margins have increased considerably over the last decade. Uniparts is working towards ensuring that new business opportunities are margin accretive. It intends to continue to increase the proportion of warehousing sales in overall sales model mix, as this delivery model carries premium and is margin accretive. It regularly evaluates existing manufacturing portfolio as well and undertakes calibrated relocation of manufacturing any identified products to optimize cost structure and resulting margins. As part of its strategy of improving the margin profile, it intends to further expand its product portfolio with solutions for adjacent vehicle and equipment types such as utility task vehicles and all-terrain vehicles as well as focus on PMP products with a technology focus, such as, plungers and transmission components.

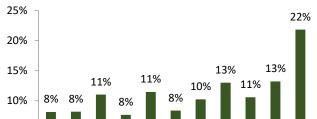
**EBITDA Margin** 

5%

# 65% - 60% - 55% 56% 64% 65% 66% 64%

53%





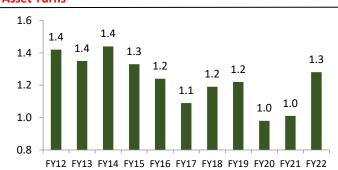
FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20 FY21 FY22

Source: RHP

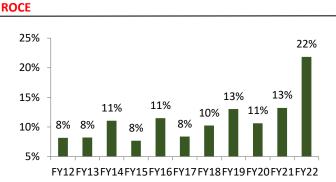
55%

50%

## **Asset Turns**



FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20 FY21 FY22



Source: RHP

## Strategically located manufacturing and warehousing facilities that offer scale and flexibility

Uniparts operates in six manufacturing facilities located across India and the United States. As on June 30, 2022, their aggregate installed capacity across these manufacturing facilities was 67,320 metric tonne per annum which includes a planned additional green field expansion at Ludhiana. The company's dual-shore capabilities, which is the ability to undertake manufacturing products at different locations, allows the company to service customer requirements from alternate locations, providing customers the benefit of regular supply and cost-competitive manufacturing operations. Uniparts also has three international warehousing facilities in Germany and the United States, which assists them to be a local supplier to global OEMs.



29th November, 2022

#### **Concerns**

#### High dependence on developed markets like US & Europe

The company has high dependence on developed markets like US and Europe and any slowdown or change in policies in these markets will severely impact the company's performance.

#### High dependence on top 10 clients

The company derived 70.4% of revenue from top 10 clients in FY22. Loss of sales to any of them due to loss of contracts, loss of market share of these clients, adverse change in financial condition of such customers, including due to possible bankruptcy or other financial hardships could have an adverse impact on the business of Uniparts India.

#### Forex volatility could result in losses

Based on the geographical presence and business operations worldwide, Uniparts primarily deals in USD. While the company partly hedges foreign currency risk, it may still suffer losses in the event of a sharp depreciation in INR against USD. Unipart's net foreign exchange (loss) for FY22/21/20 was Rs. 14.67 Cr/ 6.64 Cr / Rs.3.27 Cr.

## **Valuation and Recommendation**

Uniparts has demonstrated its scalability and execution with the topline growth at 12% CAGR over FY17-22 and has scaled revenue of Rs. 1227 Cr in FY22. The company has reduced their debt from Rs. 330 cr in FY19 to Rs. 83 cr as of June 2022, which has helped Uniparts to improve its bottom line performance. A global player of engineered systems and components for the off-highway market in the agriculture, CFM and aftermarket, is anticipated to increase its market share from present 8% in higher than 70 HP segment.

We believe Uniparts is being offered at reasonable valuations at 15.6x FY22 earnings considering peer valuations and future growth opportunities in the 3-PL and PMP industry. **We recommend subscribing to the issue.** 

#### **Listed Comparable Peers**

FY22 Figures	Balkrishna	Ramkrishna	AVG.	Uniparts	Bharat
F122 Figures	Industries	Forgings		India	Forge
Revenue	8,267	2,285	5,276	1,227	6,255
3 Y CAGR (FY19-22)	16%	8%	12%	5%	-1%
5 Y CAGR (FY17-22)	17%	21%	19%	12%	10%
10 Y CAGR (FY12-22)	11%	16%	14%	4%	5%
EBITDA Margin	29.1%	23.2%	26.1%	21.8%	30.1%
Asset Turns (x)	0.9	0.7	0.8	1.2	0.5
Wkg Cap Days	30	60	45	64	151
ROCE	22%	16%	19%	29%	15%
ROE	22%	21%	21%	24%	17%
Debt/Equity	0.4	1.5	0.9	0.2	0.6
EV/EBITDA	20.7	14.5	17.6	10.1	38.4
P/E	27.2	17.8	22.5	15.6	36.5

Source: Company, NBRR



29th November, 2022

# **Financials**

P&L (Rs. Cr)	FY20	FY21	FY22	Q1FY23	Q1FY23A
Net Revenue	907	903	1227	347	1387
% Growth	-14%	0%	<b>36</b> %	•	13%
Raw Materials	329	353	402	123	493
% of Revenues	36.2%	39.1%	32.7%	35.6%	35.6%
Employee Cost	212	185	220	59	235
% of Revenues	23.3%	20.5%	17.9%	16.9%	16.9%
Other expenses	270	245	338	90	358
% of Revenues	29.8%	27.2%	27.5%	25.8%	25.8%
EBITDA	96	119	268	75	301
EBITDA Margin	10.6%	13.2%	21.8%	21.7%	21.7%
Depreciation	35.4	37.3	36.6	9.6	38.3
Other Income	32	45	4	1	4
Interest	18	8	6	1	5
Exceptional item					
PBT	74	119	229	65	261
Tax	12	25	62	15	59
Tax rate	16%	21%	27%	23%	23%
Adj. PAT (norm. Tax)	63	93	167	51	202
% Growth	-10%	49%	<b>79%</b>		21%
EPS (Post Issue)	13.9	20.6	37.0	11.2	44.8

EBITDA Margin (%)       10.6%       13.2%       21.8%       21.7%         PAT Margin (%)       6.9%       10.3%       13.6%       14.6%         ROE (%)       13%       17%       24%       7%         ROCE (%)       13%       18%       29%       8%	Ratios & Others	FY20	FY21	FY22	Q1FY23
ROE (%) 13% 17% 24% 7%	EBITDA Margin (%)	10.6%	13.2%	21.8%	21.7%
` ,	PAT Margin (%)	6.9%	10.3%	13.6%	14.6%
ROCE (%) 13% 18% 29% 8%	ROE (%)	13%	17%	24%	7%
	ROCE (%)	13%	18%	29%	8%

Turnover Ratios	FY20	FY21	FY22	Q1FY23
Debtors Days	49	68	58	204
Inventory Days	142	137	131	489
Creditor Days	21	36	27	94
Asset Turnover (x)	1.0	1.0	1.2	0.3

Valuation Ratios	FY20	FY21	FY22	Q1FY23
Price/Earnings (x)			15.6	
EV/EBITDA (x)			10.1	
EV/Sales (x)			2.2	
Price/BV (x)			0.8	

Source: Company Data, NBRR

Balance Sheet (Rs. Cr)	FY20	FY21	FY22	Q1FY23
Share Capital	45	45	45	45
Reserve & Surplus	420	516	641	669
Networth	464	560	685	714
Total Loans	256	128	127	115
Other non-curr liab.	74	72	66	63
Trade payable	53	90	90	104
Other Current Liab	52	43	63	68
Total Equity & Liab.	899	893	1,031	1,064
Fixed Assets & CWIP	216	202	208	209
Goodwill & Other intangi	133	122	118	118
Tax assets	11	11	15	6
Inventories	353	339	442	465
Other non Curr. assets	5	7	7	7
Cash & Bank	17	11	14	32
Debtors	123	168	194	194
Other Current assets	40	33	32	33
Total Assets	899	893	1,031	1,064

Cash Flow (Rs. Cr)	FY20	FY21	FY22	Q1FY23
EBITDA	96	119	268	75
Provisions & Others	6	39	(8)	(4)
Op. profit before WC	102	158	260	71
Change in WC	40	20	(113)	(1)
Less: Tax	(12)	(25)	(62)	(15)
CF from operations	130	153	85	55
Addition to assets	(55)	(15)	(35)	(7)
(Purchase)/Sale of invst.	-	(1)	1	-
Int & Div Received	1	1	1	0
CF from Investing	(54)	(16)	(33)	(7)
Long term borrowings	(26)	(16)	(1)	(0)
Short term borrowings	(71)	(111)	0	(14)
Leaseliabilties	40	(9)	(5)	(1)
Int & Div Paid	(20)	(5)	(44)	(17)
CF from Financing	(77)	(141)	(49)	(32)
Net Change in cash	(0)	(4)	3	16
Cash at beginning	15	17	11	14
Additions	2	(2)	0	1
Cash at end	17	11	14	32



29th November, 2022

#### Disclosure:

Research Reports that are published by Nirmal Bang Securities Private Limited (hereinafter referred to as "NBSPL") are for private circulation only. NBSPL is a registered Research Analyst under SEBI (Research Analyst) Regulations, 2014 having Registration no. INH000001766. NBSPL is also a registered Stock Broker with National Stock Exchange of India Limited , BSE Limited ,Metropolitan Stock Exchange of India Limited , Multi Commodity Exchange of India Limited , National Commodity and Derivative Exchange Limited and Indian Commodity Exchange Limited in cash and Equity and Commodities derivatives segments.

NBSPL has other business divisions with independent research teams separated by Chinese walls, and therefore may, at times, have different or contrary views on stocks and markets.

NBSPL or its associates have not been debarred / suspended by SEBI or any other regulatory authority for accessing / dealing in securities Market. NBSPL, its associates or analyst or his relatives do not hold any financial interest (Except Investment) in the subject company. NBSPL or its associates or Analyst do not have any conflict or material conflict of interest at the time of publication of the research report with the subject company. NBSPL or its associates or Analyst or his relatives may or may not hold beneficial ownership of 1% or more in the subject company at the end of the month immediately preceding the date of publication of this research report.

NBSPL or its associates / analyst has not received any compensation / managed or co-managed public offering of securities of the company covered by Analyst during the past twelve months. NBSPL or its associates have not received any compensation or other benefits from the company covered by Analyst or third party in connection with the research report. Analyst has not served as an officer, director or employee of Subject Company . NBSPL / analyst has not been engaged in market making activity of the subject company.

Analyst Certification: We, Jehan Bhadha and Mahima Mehta, the research analysts and authors of these reports, hereby certify that the views expressed in this research report accurately reflects my/our personal views about the subject securities, issuers, products, sectors or industries. It is also certified that no part of the compensation of the analyst(s) was, is, or will be directly or indirectly related to the inclusion of specific recommendations or views in this research. The analyst(s) principally responsible the preparation of this research and has taken reasonable care to achieve and maintain independence and objectivity in making any recommendations.



29th November, 2022

#### Disclaimer:

This report is for the personal information of the authorized recipient and does not construe to be any investment, legal or taxation advice to you. NBSPL is not soliciting any action based upon it. Nothing in this research shall be construed as a solicitation to buy or sell any security or product, or to engage in or refrain from engaging in any such transaction. In preparing this research, we did not take into account the investment objectives, financial situation and particular needs of the reader.

This research has been prepared for the general use of the clients of NBSPL and must not be copied, either in whole or in part, or distributed or redistributed to any other person in any form. If you are not the intended recipient you must not use or disclose the information in this research in any way. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. NBSPL will not treat recipients as customers by virtue of their receiving this report. This report is not directed or intended for distribution to or use by any person or entity resident in a state, country or any jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject NBSPL & its group companies to registration or licensing requirements within such jurisdictions.

The report is based on the information obtained from sources believed to be reliable, but we do not make any representation or warranty that it is accurate, complete or up-to-date and it should not be relied upon as such. We accept no obligation to correct or update the information or opinions in it. NBSPL or any of its affiliates or employees shall not be in any way responsible for any loss or damage that may arise to any person from any inadvertent error in the information contained in this report. NBSPL or any of its affiliates or employees do not provide, at any time, any express or implied warranty of any kind, regarding any matter pertaining to this report, including without limitation the implied warranties of merchantability, fitness for a particular purpose, and non-infringement. The recipients of this report should rely on their own investigations.

This information is subject to change without any prior notice. NBSPL reserves its absolute discretion and right to make or refrain from making modifications and alterations to this statement from time to time. Nevertheless, NBSPL is committed to providing independent and transparent recommendations to its clients, and would be happy to provide information in response to specific client queries.

Before making an investment decision on the basis of this research, the reader needs to consider, with or without the assistance of an adviser, whether the advice is appropriate in light of their particular investment needs, objectives and financial circumstances. There are risks involved in securities trading. The price of securities can and does fluctuate, and an individual security may even become valueless. International investors are reminded of the additional risks inherent in international investments, such as currency fluctuations and international stock market or economic conditions, which may adversely affect the value of the investment. Opinions expressed are subject to change without any notice. Neither the company nor the director or the employees of NBSPL accept any liability whatsoever for any direct, indirect, consequential or other loss arising from any use of this research and/or further communication in relation to this research. Here it may be noted that neither NBSPL, nor its directors, employees, agents or representatives shall be liable for any damages whether direct or indirect, incidental, special or consequential including lost revenue or lost profit that may arise from or in connection with the use of the information contained in this report.

Copyright of this document vests exclusively with NBSPL.

Our reports are also available on our website <a href="www.nirmalbang.com">www.nirmalbang.com</a>.



29th November, 2022

# Nirmal Bang Research (Division of Nirmal Bang Securities Pvt. Ltd.)

B-2, 301/302, Marathon Innova, Opp. Peninsula Corporate Park Off. Ganpatrao Kadam Marg Lower Parel (W), Mumbai-400013 Board No.: 91 22 6723 8000/8001

Fax.: 022 6723 8010